2002

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-Q**

(Mark One)

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2002.

OR

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 000-24657

# MANNATECH, INCORPORATED

(Exact Name of Registrant as Specified in its Charter)

Texas

(State or other Jurisdiction of Incorporation or Organization) 75-2508900 (I.R.S. Employer Identification No.)

600 S. Royal Lane, Suite 200 Coppell, Texas 75019

(Address of Principal Executive Offices, including Zip Code)

(972) 471-7400

Registrant's Telephone Number, including Area Code:

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ .

As of November 12, 2002, the number of shares outstanding of the registrant's sole class of common stock, par value \$0.0001 per share was 25,134,840.

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Certification by Chief Executive Officer Certification by Chief Financial Officer Page

# PART I – FINANCIAL INFORMATION

# Item 1. Financial Statements

#### MANNATECH, INCORPORATED CONSOLIDATED BALANCE SHEETS (in thousands, except share amounts)

ASSETS           Cach and cash equivalents         \$ 9,926         \$ 11           Accounts receivable         613         613           Current portion of notes receivable-shareholders, less allowance for doubful accounts of \$31 in 2002         119         119           Inventories         8,386         5         9,926         \$ 11           Prepaid expenses and other current assets         1,064         1         1           Deferred tux assets         10,448         8           Notes receivable-shareholders, excluding current portion         334         8           Restricted Cash         718         7           Total assets         718         7         8           Accounts precivable-shareholders, excluding current portion         315         \$         8           Accounts payable         \$ 315         \$         8         315         \$           Accounts payable         \$ 315         \$         30         \$         20           Current portion of accrued severance         1,732         7         \$         1           Accounts payable         \$         315         \$         \$         30           Current portion of accrued severance         1,732         1         12         2 <th></th> <th colspan="2">December 31, 2001</th> <th colspan="2">September 30 2002</th>		December 31, 2001		September 30 2002	
Cash and cash equivalents       \$ 9,926       \$ 1         Accounts receivable       613         Current portion of notes receivable-shareholders, less allowance for doubtful accounts of \$31 in 2002       11         Investories       8,386       5         Prepaid expenses and other current assets       1,535       1         Total current assets       21,643       200         Property and equipment, net       10,448       8         Notes receivable-shareholders, excluding current portion       334       8         Restricted cash	ACCETC			<b>(U</b> I	naudited)
Accounts receivable         613           Current portion of notes receivable-shareholders, less allowance for doubtful accounts of \$31 in 2002         119           Inventories         8,386         5           Prepaid expenses and other current assets         1,535         1           Total current assets         1,064         1           Total current assets         10,448         8           Notes receivable-shareholders, excluding current portion         334         8           Notes receivable-shareholders, excluding current portion         334         8           Total assets		ሰ	0.020	¢	11 507
Current portion of notes receivable-shareholders, less allowance for doubtful accounts of \$31 in 2002 119 Inventories 8, 386 5 Prepaid expenses and other current assets 1,064 1 Deferred tax assets 1,535 1 Total current assets 2,1643 20 Property and equipment, net 10,448 8 Notes receivable-shareholders, excluding current portion 8,344 Restricted cash 7,18 Total assets 5 Total assets 5 Total assets 5 Total current liabilities 1,2938 9 Current portion of accrued severance 1,732 Total current liabilities 15,721 Total current liabilities 15,721 Total current portion of accrued severance 1,732 Total current portion 0,734 Carued severance, excluding current portion Accrued severance Accounting Accrued Accounting Accounting Accounting Accounting Accou		Э		Э	11,507
Investories 8, 386 5 Prepaid expenses and other current assets 1,064 1, 1,053 1 Total current assets 2,1,643 200 Property and equipment, net 10,448 8 Notes receivable-shareholders, excluding current portion 334 Restricted cash 718 Total assets 718 Total assets 718 Current portion of capital leases and notes payable 3 33,143 \$ 29 Current portion of capital leases and notes payable 726 1 Accured expenses 12,2,338 9 Current portion of accured severance 1,732 Total current liabilities 15,721 12 Capital leases and notes payable, excluding current portion					431
Propess and other current assets         1,064         1           Deferred tax assets         1,535         1           Total current assets         21,643         20           Property and equipment, net         10,448         8           Notes receivable-shareholders, excluding current portion         334         -           Restricted cash         -         -         -           Other assets         718         -         -           Total assets         718         -         -           Current portion of capital leases and notes payable         5         315         \$           Accured expenses         12,938         9         -         -           Current portion of capital leases and notes payable         726         1         1           Accured expenses         12,938         9         -         -           Current portion of accured severance         1,732         -         -         -           Total current liabilities         -         -         -         -         -           Capital leases and notes payable, excluding current portion         -         -         -         -         -         -         -         -         -         -         -	-				144
Deferred tax assets         1,535         1           Total current assets         21,643         20           Property and equipment, net         10,448         8           Notes receivable-shareholders, excluding current portion         334         34           Restricted cash         -         -           Other assets         718         -           Total assets         33,143         \$ 29           LLABILITIES AND SHAREHOLDERS' EQUITY         -         -           Current portion of capital leases and notes payable         \$ 315         \$           Accounts payable         736         1           Accrued expenses         12,938         9           Carrent portion of accrued severance         1,732         -           Total current liabilities         -         -         -           Total current liabilities         -         -         -           Carrent socis, \$0.000 par value, scluding current portion         -         -         -           Commitments and contingencies (Note 4)         -         -         -           Common stock, \$0.000 par value, 90,000,000 shares authorized, 25,162,511 shares issued and 25,134,840 outstanding in 201 and 2002         3         -           201 and 2002         3					5,500
Total current assets       21,643       20         Property and equipment, net       10,448       8         Notes receivable-shareholders, excluding current portion       334       8         Restricted cash       -       -         Other assets       718       -         Total assets       5       33,143       \$         Current portion of capital leases and notes payable       \$       315       \$         Accound expenses       12,238       9       -         Current portion of accured severance       1,732       -       -         Total current liabilities       17,721       12       -       -         Total current liabilities       1,732       -       -       -       -         Total current liabilities       1,732       -					1,159
Property and equipment, net       10,448       8         Notes receivable-shareholders, excluding current portion       334       334         Restricted Cash       718       718         Total assets       718       718         Current portion of capital leases and notes payable       5       33,143       5       29         Current portion of capital leases and notes payable       736       1         Accounts payable       736       1         Account spayable       1,732       1         Current portion of accured severance       1,732       1         Current portion of accured severance       1,732       1         Current portion of accured severance       1,732       1         Capital leases and notes payable, excluding current portion	Deferred tax assets		1,535		1,537
Property and equipment, net       10,448       8         Notes receivable-shareholders, excluding current portion       334       334         Restricted Cash       718       718         Total assets       718       718         LIABILITIES AND SHAREHOLDERS' EQUITY       736       1         Current portion of capital leases and notes payable       736       1         Accounts payable       736       1         Account of accured severance       1,732       1         Total assets       12,938       9         Current portion of accured severance       1,732       1         Current portion of accured severance       1,732       1         Carrent portion of accured severance       1,732       1         Capital leases and notes payable, excluding current portion	Total current assets		21 6/3		20,278
Notes receivable-shareholders, excluding current portion       334         Restricted cash					8,381
Restricted cash       —       718         Other assets       718         Total assets       5       33,143       5       29         LIABILITIES AND SHAREHOLDERS' EQUITY       1					241
Other assets       718         Total assets       \$ 33,143       \$ 29         LIABILITIES AND SHAREHOLDERS' EQUITY       5         Current portion of capital leases and notes payable       \$ 315       \$         Accounts payable       776       1         Accounts payable       7736       1         Accounts payable       12,938       9         Current portion of accrued severance       1.732       1         Total current liabilities       15,721       12         Capital leases and notes payable, excluding current portion       -       -         Accrued severance, excluding current portion       -       -         Commitments and contingencies (Note 4)       -       -         Shareholders' equity:       -       -       -         Preferred stock, \$0.01 par value, 9,000,000 shares authorized, no shares issued and outstanding in 201 and 202       3       3         Additional paid-in capital       18,204       18       18         Accumulated deficit       (1,407)       -       -         Accumulated defict       (100)       -       -       -         Accumulated defict       (100)       -       -       -       -         Accumulated defict       (100) </td <td></td> <td></td> <td>554</td> <td></td> <td></td>			554		
Total assets       \$ 33,143       \$ 29         LIABILITIES AND SHAREHOLDERS' EQUITY          Current portion of capital leases and notes payable       \$ 315       \$         Accured expenses       12,938       9         Current portion of acrued severance       17,736       1         Capital leases and notes payable       15,721       12         Capital leases and notes payable, excluding current portion       -       -         Accured severance, excluding current portion       -       -         Accured severance, excluding current portion       -       -         Capital leases and notes payable, excluding current portion       -       -         Accured severance, excluding current portion       -       -         Commitments and contingencies (Note 4)       -       -         Common stock, \$0.0001 par value, 9,000,000 shares authorized, no shares issued and outstanding       -       -         Common stock, \$0.0001 par value, 9,000,000 shares authorized, no shares issued and 25,134,840 outstanding in 201 and 202       3       -         Accurulated officit       -       -       -       -         Accurulated officit       -       -       -       -         Accurulated officit       -       -       -       - <t< td=""><td></td><td></td><td>710</td><td></td><td>345</td></t<>			710		345
LIABILITIES AND SHAREHOLDERS' EQUITY         Current portion of capital leases and notes payable       \$ 315       \$         Accounts payable       736       1         Accrued expenses       12,938       9         Current portion of accrued severance       1,732       1         Total current liabilities       15,721       12         Capital leases and notes payable, excluding current portion       —       —         Accrued severance, excluding current portion       —       —         Deferred tax liabilities       380       380         Commitments and contingencies (Note 4)       —       —         Shareholders' equity:       —       —       —         Preferred stock, \$0.0001 par value, 1,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3       3         Accumulated deficit       (1,407)       —       —       —         Accumulated deficit       (1,407)       16,192       17         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       —       —         Total liabilities       16,092       17	Other assets		/18		684
LIABILITIES AND SHAREHOLDERS' EQUITY         Current portion of capital leases and notes payable       \$ 315       \$         Accounts payable       736       1         Accruer dexpenses       12,938       9         Current portion of accrued severance       1,732       1         Total current liabilities       15,721       12         Capital leases and notes payable, excluding current portion       —       —         Accrued severance, excluding current portion       —       —         Deferred tax liabilities       380       380         Commitments and contingencies (Note 4)       —       —         Shareholders' equity:       —       —       —         201 and 2002       3       3       3       3         Additional paid-in capital       18,204       18       380       —         Accumulated deficit       (1,407)       10       17       10	Total assets	\$	33,143	\$	29,929
Current portion of capital leases and notes payable\$ 315\$Accounts payable7361Accrued expenses12,9389Current portion of accrued severance1,732Total current liabilities15,72112Capital leases and notes payable, excluding current portion—Accrued severance, excluding current portion—Accrued severance, excluding current portion—Accrued severance, excluding current portion—Total liabilities380Total liabilities380Commitments and contingencies (Note 4)—Shareholders' equity: Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding 2001 and 2002—Additional paid-in capital18,204Accumulated deficit(1,407)Accumulated deficit(1,407)Less treasury stock, at cost, 27,701 shares in 2001 and 2002(100)Total shareholders' equity—Total shareholders' equity—Total shareholders' equity—		_		_	
Current portion of capital leases and notes payable\$ 315\$Accounts payable7361Accrued expenses12,9389Current portion of accrued severance1,732Total current liabilities15,72112Capital leases and notes payable, excluding current portion—Accrued severance, excluding current portion—Accrued severance, excluding current portion—Accrued severance, excluding current portion—Total liabilities380Total liabilities380Commitments and contingencies (Note 4)—Shareholders' equity: Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding 2001 and 2002—Additional paid-in capital18,204Accumulated deficit(1,407)Accumulated deficit(1,407)Less treasury stock, at cost, 27,701 shares in 2001 and 2002(100)Total shareholders' equity—Total shareholders' equity—Total shareholders' equity—	LIABILITIES AND SHAREHOLDERS' EQUITY				
Accounts payable7361Accounts payable12,9389Current portion of accrued severance1,732Total current liabilities1,732Capital leases and notes payable, excluding current portion-Accrued severance, excluding current portion-Accrued severance, excluding current portion-Deferred tax liabilities380Deferred tax liabilities17,0511212Commitments and contingencies (Note 4)-Shareholders' equity: 2001 and 2002-Preferred stock, \$0.001 par value, 99,000,000 shares authorized, no shares issued and outstanding 2001 and 2002-Additional paid-in capital Accumulated deficit18,204Accumulated deficit (1,407)-Less treasury stock, at cost, 27,701 shares in 2001 and 2002(100)Total shareholders' equity-Total shareholders' equity-16,19217		\$	315	\$	262
Accrued expenses       12,938       9         Current portion of accrued severance       1,732         Total current liabilities       15,721       12         Capital leases and notes payable, excluding current portion       —       —         Accrued severance, excluding current portion       —       —         Accrued severance, excluding current portion       —       —         Deferred tax liabilities       380       —         Total liabilities       17,051       12         Commitments and contingencies (Note 4)       —       —         Shareholders' equity:       —       —         Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —       —         2001 and 2002       3       3       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       —         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       —       —         Total shareholders' equity       —       —       —         16,192       17       17       12         16,192       17       10       —       —         16,192       17       11       —       — <t< td=""><td></td><td>-</td><td></td><td></td><td>1,989</td></t<>		-			1,989
Current portion of accrued severance       1,732         Total current liabilities       15,721         Capital leases and notes payable, excluding current portion       950         Deferred tax liabilities       380         Total liabilities       380         Commitments and contingencies (Note 4)					9,048
Capital leases and notes payable, excluding current portion       —         Accrued severance, excluding current portion       950         Deferred tax liabilities       380         Total liabilities       380         Commitments and contingencies (Note 4)       —         Shareholders' equity:       —         Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       (608)         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       —       —         Total shareholders' equity       16,092       17					847
Capital leases and notes payable, excluding current portion       —         Accrued severance, excluding current portion       950         Deferred tax liabilities       380         Total liabilities       380         Commitments and contingencies (Note 4)       —         Shareholders' equity:       —         Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —         Common stock, \$0.001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       (608)         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       —       —         Total shareholders' equity       16,092       17					
Accrued severance, excluding current portion       950         Deferred tax liabilities       380         Total liabilities       17,051         Commitments and contingencies (Note 4)			15,721		12,146
Deferred tax liabilities       380         Total liabilities       17,051       12         Commitments and contingencies (Note 4)       —       —         Shareholders' equity:       —       —         Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       1         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       1         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       1         Total shareholders' equity       16,092       17					11
Total liabilities17,05112Commitments and contingencies (Note 4)—Shareholders' equity:—Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding—Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 20023Additional paid-in capital18,20418Accumulated deficit(1,407)16Accumulated other comprehensive loss—foreign currency translation adjustment—16,192Less treasury stock, at cost, 27,701 shares in 2001 and 2002(100)16,09217Total shareholders' equity16,09217					225
Commitments and contingencies (Note 4)       —         Shareholders' equity:       —         Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in       3         2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       (608)         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       (608)         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       (100)         Total shareholders' equity       16,092       17	Deterred tax liabilities		380		383
Shareholders' equity:       Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       0         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       0         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       0         Total shareholders' equity       16,092       17	Total liabilities		17,051		12,765
Shareholders' equity:       Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in 2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       0         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       0         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       0         Total shareholders' equity       16,092       17		-		_	
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued and outstanding       —         Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in       3         2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       (4         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       (608)         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       (100)       (100)         Total shareholders' equity       16,092       17			_		_
Common stock, \$0.0001 par value, 99,000,000 shares authorized, 25,162,541 shares issued and 25,134,840 outstanding in       3         2001 and 2002       3         Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       0         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       0         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       0         Total shareholders' equity       16,092       17					
2001 and 20023Additional paid-in capital18,20418Accumulated deficit(1,407)0Accumulated other comprehensive loss—foreign currency translation adjustment(608)0Less treasury stock, at cost, 27,701 shares in 2001 and 200216,19217Total shareholders' equity16,09217			—		_
Additional paid-in capital       18,204       18         Accumulated deficit       (1,407)       0         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)       0         Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)       0         Total shareholders' equity       16,092       17			2		
Accumulated deficit       (1,407)         Accumulated other comprehensive loss—foreign currency translation adjustment       (608)         Information       16,192         Information       16,192         Information       16,192         Information       16,092         Information       16,092         Information       16,092         Information       16,092         Information       Information					3
Accumulated other comprehensive loss—foreign currency translation adjustment (608) (608) (16,192 17 Less treasury stock, at cost, 27,701 shares in 2001 and 2002 (100) (					18,167
16,192       17         16,192       17         (100)       (100)         Total shareholders' equity       16,092					(355)
Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)         Total shareholders' equity       16,092       17	Accumulated other comprehensive loss—foreign currency translation adjustment		(608)		(551)
Less treasury stock, at cost, 27,701 shares in 2001 and 2002       (100)         Total shareholders' equity       16,092       17			16,192		17,264
	Less treasury stock, at cost, 27,701 shares in 2001 and 2002				(100)
	Total shareholders' equity		16,092		17,164
Total liabilities and shareholders' equity \$ 33,143 \$ 29		_		_	
	Total liabilities and shareholders' equity	\$	33,143	\$	29,929

See accompanying notes to consolidated financial statements.

#### MANNATECH, INCORPORATED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2001 AND 2002 (in thousands, except per share information)

	Three mo	Three months ended September 30,				nths ended nber 30,
	2001	2002	2001	2002		
Net sales	\$30,307	\$34,452	\$97,017	\$102,772		
Cost of sales	5,590	6,079	17,130	17,925		
Commissions	12,171	14,375	38,465	43,663		
	17,761	20,454	55,595	61,588		
Gross profit	12,546	13,998	41,422	41,184		
Operating expenses						
Operating expenses: Selling and administrative expenses	7,180	8,011	23,784	23,941		
Other operating costs	5,503	5,600	17,153	15,556		
Severance expenses related to former executives			3,420			
Total operating expenses	12,683	13,611	44,357	39,497		
			44,337			
Income (loss) from operations	(137)	387	(2,935)	1,687		
Interest income	53	73	208	218		
Interest expense	(9)	(6)	(24)	(18)		
Other income (expense), net	(30)	(34)	(132)	15		
Income (loss) before income taxes	(123)	420	(2,883)	1,902		
Income tax (expense) benefit	(182)	(191)	194	(850)		
Net income (loss)	\$ (305)	\$ 229	\$ (2,689)	\$ 1,052		
<u>Earnings (loss) per common share:</u>						
Basic	\$ (0.01)	\$ 0.01	\$ (0.11)	\$ 0.04		
Diluted	\$ (0.01)	\$ 0.01	\$ (0.11)	\$ 0.04		
Weighted-average common shares outstanding:						
Basic	24,367	25,135	24,614	25,135		
Diluted	24,367	25,227	24,614	25,294		

See accompanying notes to consolidated financial statements.

#### MANNATECH, INCORPORATED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2001 AND 2002 (in thousands)

	2001	2002
Cash flows from operating activities:		
Net income (loss)	\$(2,689)	\$ 1,052
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	2,911	3,024
Provision for doubtful accounts	 126	31 25
Loss on disposal of assets Accounting charge (benefit) related to stock options and warrants granted	120	(37)
Deferred income taxes	(833)	(37)
Changes in operating assets and liabilities:	(000)	1
Accounts receivable	(274)	212
Inventories	2,968	2,915
Income tax receivable	582	_
Prepaid expenses and other current assets	61	416
Other assets	142	54
Accounts payable	(2,386)	1,241
Accrued expenses	955	(3,953)
Accrued severance	2,112	(1,610)
Not each provided by operating activities	3,675	3,371
Net cash provided by operating activities	3,073	3,371
Cash flows from investing activities:		
Acquisition of property and equipment	(1,057)	(913)
Cash proceeds from sale of property and equipment	2	7
Repayments by shareholders/related parties	130	37
Increase in restricted cash	_	(345)
Maturities of investments	1	
Net cash used in investing activities	(924)	(1,214)
Cash flows from financing activities:		
Book overdrafts	(1,450)	
Repayment of capital lease obligations	(1,450)	(32)
Purchase of common stock from shareholder	(656)	(52)
Repayment of notes payable	(280)	(538)
Net cash used in financing activities	(2,679)	(570)
Effect of exchange rate changes on cash and cash equivalents	(11)	(6)
Net increase in cash and cash equivalents	61	1,581
Cash and cash equivalents:	01	1,501
Beginning of the period	5,736	9,926
		<b>.</b>
End of the period	\$ 5,797	\$11,507
Constructed dialogue of each flat information.		
Supplemental disclosure of cash flow information: Interest paid	\$ 24	\$ 18
	\$ 24	\$ 10
Taxes paid	\$ —	\$ 2,046
Summary of non-cash investing and financing activities follows:		
Assets acquired through notes payable and a capital lease	\$ 771	\$ 528
Treasury shares received for the payment of a note receivable due from a shareholder	\$ 167	\$ —
		_
Treasury shares acquired by issuance of note receivable due from a shareholder	\$ 815	\$ —
Commitment to repurchase common stock from a shareholder	\$ (417)	\$ —



#### MANNATECH, INCORPORATED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

#### NOTE 1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Mannatech, Incorporated (the "Company") was incorporated in the State of Texas on November 4, 1993, as Emprise International, Inc. Effective October 25, 1995, the Company changed its name to Mannatech, Incorporated. The Company, located in Coppell, Texas, develops and sells high-quality, proprietary nutritional supplements, topical products and weight-management products primarily through a network marketing system operating in the United States, Canada, Australia, the United Kingdom, Japan and New Zealand. Independent associates ("associates") purchase the Company's products at wholesale prices for the primary purpose of selling to retail consumers or for personal consumption, while independent members ("members") purchase products at a discount from retail prices. Associates are eligible to earn commissions on their downline growth and sales volume. The Company has nine wholly-owned subsidiaries located throughout the world. The wholly-owned subsidiaries are as follows:

Wholly-owned subsidiary name	Date incorporated	Location of subsidiary	Date operations began
Mannatech Australia Pty Limited	April 22, 1998	St. Leonards, Australia	October 1, 1998
Mannatech Limited	December 1, 1998	Republic of Ireland	No operations
Mannatech Ltd.	November 18, 1998	Aldermaston, Berkshire U.K.	November 15, 1999
Mannatech Payment Services Incorporated	April 11, 2000	Coppell, Texas	June 26, 2000
Mannatech Foreign Sales Corporation*	May 1, 1999	Barbados	May 1, 1999
Internet Health Group, Inc. *	May 7, 1999	Coppell, Texas	December 20, 1999
Mannatech Japan, Inc.	January 21, 2000	Tokyo, Japan	June 26, 2000
Mannatech Limited	February 14, 2000	New Zealand	No operations
Mannatech Products Company, Inc.	April 17, 2001	Coppell, Texas	No operations

#### These subsidiaries ceased operations on December 29, 2000.

The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information, the instructions to Form 10-Q, and Rule 10-01 of Regulation S-X. Accordingly, the financial statements do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of Company's management, the accompanying unaudited consolidated financial statements contain all adjustments, consisting of normal recurring adjustments, considered necessary for a fair statement of the Company's financial information as of, and for, the periods presented. The consolidated results of operations of any interim period are not necessarily indicative of the consolidated results of operations to be expected for the fiscal year. For further information, refer to the Company's consolidated financial statements and accompanying footnotes included in the Company's annual report on Form 10-K for the year ended December 31, 2001.

#### Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

#### **Revenue Recognition**

The Company's revenues are primarily derived from sales of products, starter and renewal packs, and shipping fees. Substantially all product sales are sold to associates at published wholesale prices or sold to members at discounted published retail prices. The Company also records a sales return reserve related to expected sales refunds. The Company records the sales return reserve based on historical experience.

The Company defers all of its revenues until the associate or member receives the shipment. The Company also defers a portion of the revenue received from the sale of the starter and renewal packs when the revenue exceeds the total average wholesale value of all of the individual items included in such packs and amortizes such deferrals over a twelve-month period. Some of the packs periodically contain an event admission pass, which allows an associate free admission to a corporate sponsored event. Beginning in September 2002, some packs contain a one-year magazine subscription to the Company's magazine. The magazine subscription begins in January 2003. Revenue from the applicable packs is allocated between products, event admission and subscription revenue, based on each of their proportionate average fair value. The event admission and magazine subscription revenues are amortized over a twelve-month period. Total deferred revenue was \$433,000 and \$1.5 million at December 31, 2001 and September 30, 2002, respectively.

#### Shipping and Handling Costs

The Company records freight and shipping revenues collected from associates and members as revenue. The Company records in-bound freight and shipping costs as a part of cost of sales and records shipping and handling costs associated with shipping products to its associates and members as selling and administrative expenses in the accompanying consolidated financial statements. Total shipping and handling costs included in selling and administrative expenses were approximately \$1.6 million and \$1.9 million for the three months ended September 30, 2001 and 2002, respectively and \$5.3 million for both the nine months ended September 30, 2001 and 2002.

#### Earnings Per Share

Basic Earnings Per Share ("EPS") calculations are based on the weighted-average number of common shares outstanding during the period, while diluted EPS calculations are calculated using the weighted-average number of common shares and dilutive common share equivalents outstanding during the period.

The following data shows the amounts used in computing earnings (loss) per share and their effect on the weighted-average number of common shares of dilutive common share equivalents for the three months ended September 30, 2001 and 2002. At September 30, 2001, all of the 3,764,307 common stock options and 213,333 warrants were excluded from the diluted EPS calculation and at September 30, 2002, 2,648,000 of the common stock options and 100,000 warrants were excluded from the diluted EPS calculation, as their effect was antidilutive. The amounts are rounded to the nearest thousand except for per share amounts.

	Three months ended September 30,							
		2001			2002			
	Loss (Numerator)	Shares (Denominator)	Per Share Amount	Income (Numerator)	Shares (Denominator)	Per Share Amount		
Basic EPS:								
Net income (loss) available to common shareholders	(\$305)	24,367	(\$0.01)	\$229	25,135	\$0.01		
Effect of dilutive securities:								
Stock options	_	_	_	_				
Warrants	_	_		_	4	_		
Diluted EPS:								
Net income (loss) available to common shareholders								
plus assumed conversions	(\$305)	24,367	(\$0.01)	\$229	25,227	\$0.01		
-								

The following data shows the amounts used in computing earnings (loss) per share and their effect on the weighted-average number of common shares of dilutive common share equivalents for the nine months ended September 30, 2001 and 2002. At September 30, 2001, all of the 3,764,307 common stock options and 213,333 warrants were excluded from the diluted EPS calculation and at September 30, 2002, 2,648,000 of the common stock options and 100,000 warrants were excluded from the diluted EPS calculation, as their effect was antidilutive. The amounts are rounded to the nearest thousand except for per share amounts.

	Nine months ended September 30,							
	2001				2002			
	Loss (Numerator)	Shares (Denominator)	Per Share Amount	Income (Numerator)	Shares (Denominator)	Per Share Amount		
Basic EPS:								
Net income (loss) available to common shareholders	(\$2,689)	24,614	(\$0.11)	\$1,052	25,135	\$0.04		
Effect of dilutive securities:								
Stock options	_	_		_	147			
Warrants	_	_	_	_	12	_		
Diluted EPS:								
Net income (loss) available to common shareholders								
plus assumed conversions	(\$2,689)	24,614	(\$0.11)	\$1,052	25,294	\$0.04		
-			. ,					

#### **Reclassification**

Certain amounts reported in the prior period balances have been reclassified to conform to the current year presentation.

#### NOTE 2 INVENTORIES

At December 31, 2001 and September 30, 2002 inventory consisted of the following (in thousands):

	 2001	 2002
Raw materials	\$ 4,311	\$ 1,669
Finished goods, less inventory write-downs of \$1,235 in 2001 and \$413 in 2002	4,075	3,831
	\$ 8,386	\$ 5,500

#### NOTE 3 COMPREHENSIVE INCOME (LOSS)

Comprehensive income (loss) for the three and nine months ended September 30, 2001 and 2002 is as follows (in thousands):

		Three months ended September 30,		hs ended ber 30,
	2001	2002	2001	2002
Net income (loss)	(\$ 305)	\$ 229	(\$2,689)	\$1,052
Foreign currency translation adjustment	118	(32)	(112)	57
Comprehensive income (loss)	(\$ 187)	\$ 197	(\$2,801)	\$1,109



#### NOTE 4 COMMITMENTS AND CONTINGENCIES

In September 2001, the Company amended its agreement with a high-level associate and shareholder, which provides that such associate will promote the Company and develop downline growth in Japan. The amendment further clarified that the Company would pay this associate a royalty of \$5.00 for each specific promotional item sold by the Company, up to a maximum of \$1.6 million. For the nine months ended September 30, 2002, the Company accrued royalties associated with this agreement of \$70,000 of which \$14,000 remained unpaid at September 30, 2002.

In January 2002, the Company began leasing approximately \$250,000 of computer hardware under a noncancelable master lease. The master lease contains six separate three-year operating leases that expire at various times through July 2005. In April 2002, this master lease was increased to \$300,000. The master lease requires the Company to restrict cash of \$345,000 as collateral.

In May 2002, the Company modified its inventory purchase commitment with a major supplier to purchase raw materials. The agreement reduced the required monthly commitment and extended the term of the agreement through August 2003. Under the amended inventory purchase commitment, the Company is required to purchase a total of \$1.8 million of raw materials in 2002 and \$2.5 million of raw materials in 2003.

In July 2002, Dr. H. Reginald McDaniel resigned as one of the Company's medical directors. In connection with his resignation, the Company entered into a General Release Agreement and a Non-Compete and Confidentiality Agreement with Dr. McDaniel. Under the terms of these agreements, the Company agreed to pay Dr. McDaniel \$90,000 related to the General Release Agreement and \$25,000 a month, for one year, as consideration for Dr. McDaniel's compliance with the non-compete clause.

On March 5, 2002, the board of directors elected to terminate the consulting agreement with Mr. Samuel L. Caster and hire him as an employee with substantially the same terms as his consulting agreement. The Company entered into an employment agreement with Mr. Caster on October 31, 2002, whereby Mr. Caster will be employed by the Company until December 31, 2005 and paid an annual salary of \$600,000. Mr. Caster will also be eligible to participate in all of the employee benefits available to other Company executives. The Company is obligated to pay the remainder of the agreement until the earlier of December 31, 2005 or until Mr. Caster is terminated with cause, becomes incapacitated or dies.

#### NOTE 5 RECENT ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statements of Financial Accounting Standards No. 143 ("SFAS 143") "Accounting for Asset Retirement Obligations" and in August 2001, issued No. 144 ("SFAS 144") "Accounting for the Impairment or Disposal of Long-Lived Assets."

SFAS 143 is effective for fiscal years beginning after June 15, 2002 and requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be determined. In addition, SFAS 143 requires the associated asset retirement costs be capitalized as part of the carrying amount of the long-lived asset.

SFAS 144 supercedes SFAS No. 121 "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of" and Accounting Principles Board Opinion No. 30 "Reporting Results of Operations-Reporting the Effects of Disposal of a Segment of a Business." SFAS 144 is effective for fiscal years beginning after December 15, 2001. SFAS 144 requires that impaired long-lived assets be measured at the lower of carrying amount or fair value less costs to sell. In addition, SFAS 144 also requires that discontinued operations no longer be measured at net realizable value or include amounts for operating losses that have not yet occurred. Finally, SFAS 144 broadens the reporting of discontinued operations to include all components of an entity with operations that can be distinguished from the rest of the entity and that will be eliminated from the ongoing operations of the entity in a disposal transaction.

In September 2001, the Emerging Issues Task Force ("EITF") issued EITF 01-09, "Accounting for Consideration Given by a Vendor to a Customer or Reseller of the Vendor's Products," which addresses the statement of

operations characterization of stock option awards, royalties and other cash consideration the Company pays to its associates. The provisions of EITF 01-09 are effective for fiscal years beginning after December 15, 2001.

The adoption of the above pronouncements as of January 1, 2002, had no significant impact on the Company's financial condition, changes in financial conditions, results of operations or cash flows.

In April 2002, FASB issued Statements of Financial Accounting Standards No. 145 ("SFAS 145") "Rescission of SFAS No. 4, 44 and 64, Amendment of SFAS No. 13, and Technical Corrections" and in June 2002, issued No. 146 ("SFAS 146") "Accounting for Costs Associated with Exit or Disposal Activities."

SFAS 145 is effective for fiscal years beginning after May 15, 2002. SFAS 145 rescinds SFAS No. 4, "Reporting Gains and Losses from Extinguishment of Debt" and SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers." SFAS 145 amends SFAS No. 64, "Extinguishments of Debts Made to Satisfy Sinking-Fund Requirements" and also amends SFAS No. 13, "Accounting for Leases," to eliminate any inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions.

SFAS 146 is effective for exit or disposal activities that are initiated after December 31, 2002. SFAS 146 addresses significant issues regarding the recognition, measurement and reporting of costs that are associated with exit and disposal activities, including restructuring activities that are currently accounted for pursuant to the guidance that the EITF set forth in EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs incurred in a Restructuring)." SFAS 146 states that exit costs include, but are not limited to the following: terminating a contract that is not a capital lease, costs to consolidate facilities or relocate employees and termination benefits received by employees who are involuntarily terminated under the terms of a one-time benefit arrangement that is not an ongoing benefit arrangement or an individual deferred compensation contract.

The Company is currently evaluating the impact of SFAS 145 and 146 on its consolidated financial condition, changes in financial conditions, results of operations and cash flows.

In October 2002, FASB issued Statements of Financial Accounting Standards No. 147 ("SFAS 147") "Acquisitions of Certain Financial Institutions an amendment of SFAS No. 72 and 144 and FASB Interpretation No. 9." SFAS 147 is effective October 1, 2002. SFAS 147 addresses the financial accounting and reporting for the acquisition of all or part of a financial institution, except for a transaction between two or more mutual enterprises. The Company believes there will be no impact of SFAS 147 on its consolidated financial condition, changes in financial conditions, results of operations and cash flows.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion is intended to assist in the understanding of Mannatech's financial position and its results of operations for the three and nine months ended September 30, 2002 compared to the same period in 2001. The Consolidated Financial Statements and related Notes should be referred to in conjunction with this discussion. Unless stated otherwise, all financial information presented below, throughout this report and in the Consolidated Financial Statements and related Notes includes Mannatech and all of its subsidiaries on a consolidated basis.

#### **Overview and Critical Accounting Policies and Estimates**

Mannatech develops innovative, high-quality, proprietary nutritional supplements, topical products, and weight-management products that are sold through a global network-marketing system throughout the United States, Canada, Australia, the United Kingdom, Japan, and New Zealand. New Zealand began operations on June 10, 2002. Mannatech's Australian subsidiary is responsible for the distribution of its products into New Zealand. Currently, Mannatech operates as a single segment and primarily sells its products through a network of approximately 188,000 independent associates and members who have actively purchased products within the last year.

For a complete review of Mannatech's critical accounting policies and new accounting pronouncements that may impact Mannatech's operations refer to Mannatech's Annual Report on Form 10-K for the year ended December 31, 2001. In response to SEC Release No. 33-8040, "Cautionary Advice Regarding Disclosure About Critical Accounting Policies," Mannatech identified certain of its policies as being of particular importance to the portrayal of its financial condition and results of operations. These policies require the application of significant judgment by Mannatech's management. Mannatech analyzes its estimates including inventory write-downs, tax valuation allowances, provisions for doubtful accounts, sales returns, contingencies and litigation and bases its estimates on Mannatech's historical experience, industry standards and various other assumptions that may be reasonable under the circumstances. Actual results may differ from these estimates under different assumptions or conditions. An adverse effect on Mannatech's financial condition, changes in financial conditions and results of operations could occur if circumstances change that alter the various assumptions or conditions used in such estimates or assumptions. Mannatech's critical accounting policies include the following:

- Inventory value is compared to the market value of inventory and any inventory in excess of fair market value is written down. In addition, Mannatech
  reviews its inventories for obsolescence and any inventory identified as obsolete is written off. The determination is based on assumptions about
  demand for the products, estimated future sales, and management's future plans. If actual sales or management plans are less favorable than those
  originally projected by management, additional inventory write-downs may be required. Inventory value at September 30, 2002 was \$5.5 million,
  which includes an inventory reserve of \$0.4 million.
- Property and equipment are reviewed for impairment whenever an event or change in circumstances indicate the net book value of an asset or group of
  assets may be unrecoverable. The impairment review includes a comparison of future projected cash flows generated by the asset or group of assets
  with its associated net book value. Currently, Mannatech believes its net book value approximates its expected cash flows; however, if the net book
  value of the asset or group of assets exceeds expected cash flows (undiscounted and without interest charges), an impairment loss would be recognized
  to the extent the net book value of the asset exceeds its fair value. Property and equipment net book value at September 30, 2002 was \$8.4 million.
- Mannatech evaluates the probability of realizing the future benefits of any net deferred tax assets and records a valuation allowance when it believes a portion or all of its net deferred tax assets will not be realized. Mannatech would have to record an additional valuation allowance if it is unable to realize the expected future benefits of its deferred tax assets. As of September 30, 2002, Mannatech had net deferred tax assets of \$1.5 million.
- Mannatech defers all of its revenue until the associate or member receives the shipment. Mannatech also defers a portion of its revenue from the sale of its starter and renewal packs when the revenue exceeds the total average wholesale value of all individual items included in such packs and amortizes such deferrals over a twelve-month period. Some of the packs contain an event admission pass that allows an associate free admission to a corporate sponsored event. Beginning in September 2002, some of the packs contain a one-year subscription to Mannatech's monthly magazine. The one-year magazine subscription will begin in January 2003. Revenue from these packs is allocated between products, events admission, and magazine subscription revenue, based on each of their proportionate average fair value. The event admission revenue is amortized over a twelve-month period and the magazine subscription revenue will also be amortized over a twelve-month period, beginning January 1, 2003. Mannatech periodically changes the contents of its

packs or shipping methods. In the future, if the contents of its packs change or its shipping methods change, Mannatech may have to defer additional revenue and recognize the deferred revenue over an extended period of time.

Statement Of Position No. 98-1, "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use" ("SOP 98-1") requires capitalization of qualifying costs after the conceptual formulation stage has been completed. As a result of adopting SOP 98-1, Mannatech capitalizes qualifying costs related to the development of its internally-developed software applications including: *GlycoScience.com*, a scientific web database; *Enterprise system*, a sales and commission database; and *Success Tracker*<sup>™</sup>, a web-based training and marketing tool for its associates. Mannatech amortizes such qualifying costs over the estimated useful life of the software, which is either three or five years. Since adoption of SOP 98-1, Mannatech has capitalized a total of \$4.8 million in internally-developed software and believes it has complied with SOP 98-1. If accounting standards change or if the capitalized software becomes obsolete, Mannatech may be required to write off its capitalized software, which as of September 30, 2002, had a net book value of \$1.2 million.

#### General Summary

Mannatech primarily derives its revenues from sales of its products, starter and renewal packs, and shipping fees. Substantially all product sales are sold to independent associates at published wholesale prices and are sold to members at discounted published retail prices. Mannatech periodically changes its starter and renewal packs to meet the current market demands. Each starter and renewal pack includes some combination of its latest products and promotional materials. Mannatech tries to offer comparable associate packs in each country in which it does business; however, because each country has different regulatory guidelines, not all of Mannatech's packs can be offered in all countries. Mannatech defers the recognition of revenue for product sales until its associates or members receive the products. On September 14, 2002, Mannatech implemented a price increase of approximately 4% for certain of its wholesale and retail sale prices. The net sales by country as a percentage of consolidated net sales and dollars are as follows:

	Three months ended September 30,	United States	Canada	Australia	United Kingdom	Japan	New Zealand	Total
2002		73.9%	11.3%	4.0%	1.2%	6.4%	3.2%	100.0%
2001		76.6%	14.2%	3.6%	1.3%	4.3%	%	100.0%
	Nine months ended September 30,	United States	Canada	Australia	United Kingdom	Japan	New Zealand	Total
2002		75.6%	12.1%	4.5%	1.1%	5.6%	1.1%	100.0%
2001		77.4%	14.3%	3.4%	0.9%	4.0%	%	100.0%
	Three months ended September 30,	United States	Canada	Australia	United Kingdom	Japan	New Zealand	Total
(in millions)								
2002		\$25.5	\$ 3.9	\$ 1.4	\$ 0.4	\$ 2.2	\$ 1.1	\$ 34.5
2001		\$23.2	\$ 4.3	\$ 1.1	\$ 0.4	\$ 1.3	\$ —	\$ 30.3
	Nine months ended September 30,	United States	Canada	Australia	United Kingdom	Japan	New Zealand	Total
(in millions)								
2002		\$77.8	\$ 12.4	\$ 4.6	\$ 1.1	\$ 5.8	\$ 1.1	\$102.8
2001		\$75.0	\$ 13.9	\$ 3.3	\$ 0.9	\$ 3.9	\$ —	\$ 97.0

Net sales for the three months and nine months ended September 30, 2002, in all countries except Canada increased as compared to the three months and nine months ended September 30, 2001. Consolidated net sales for the third quarter increased 13.9% as compared to the same quarter in the prior year. Year-to-date consolidated net sales increased 6.0% or \$5.8 million to \$102.8 million as compared to \$97.0 million in the prior year. Mannatech largely attributes the increase in net sales to the increase in pack sales, expanding products offered in its international operations, and personnel changes in its international operations. Mannatech believes the 4% price increase for certain of its products had little impact on its net sales as a whole.

In the prior year, quarterly pack sales ranged between \$4 million and \$5 million. During 2002, quarterly pack sales have increased to a range between \$7 million and \$8 million. Mannatech believes the increase in pack sales directly correlates to the introduction of the recent cruise incentive and independent associates gaining a level of satisfaction and anticipation of its new global incentive/compensation plan, which was launched in September 2002. In the future, Mannatech believes that its international operations may account for an increasing percentage of its consolidated net sales as it expands the products offered in each of its international operations. Mannatech believes its increase in net sales is primarily dependent upon certain factors including the following:

- continuing to follow and refine its product development strategy;
- the success and acceptance of its global incentive/compensation plan and other incentives offered to its associates; and
- expanding the number of independent associates and members who routinely purchase products.

Mannatech's product development strategy is divided into three primary areas of focus, which are as follows:

- Working to ensure that its entire spectrum of products is eventually made available in all countries in which it does business. Mannatech's international
  expansion strategy was to open each international operation with only its core products. Once the market is established, Mannatech then researches to
  ensure there is a demand for its other products before registering its full spectrum of products into each country;
- Continuing to develop new products that either compliment existing products or fulfill an unanswered customer demand. For example, in October 2001, Mannatech introduced *CardioBALANCE™ Heart Care Formula*, a dietary supplement that helps provide a wide range of specific nutritional benefits designed to aid in keeping an already healthy cardiovascular system strong and well; and
- Identifying alternative ingredients for its two discontinued products that contained ephedrine. In January 2002, Mannatech introduced a reformulated *GlycoLEAN® Body System* that encompassed various weight management products, new and updated comprehensive information, charts, better tasting meal replacement drinks, and a reformulated GlycoLEAN® Accelerator<sup>2™</sup> that includes a new ephedrine-free ingredient. In July 2002, Mannatech discontinued two of its products that contained ephedrine—MVP and GlycoLEAN BODY SYSTEM® Accelerator<sup>™</sup>. Net sales for these products for the nine months ended September 30, 2002 and 2001 were \$1.1 million and \$2.1 million, respectively, which was 4.2% of its consolidated finished product sales.

Mannatech has worked for over two years to develop an effective global incentive/compensation plan that would offer new and innovative incentives to its associates. In January 2002, Mannatech began offering an innovative cruise incentive to its associates. Under the cruise incentive, associates must obtain certain sales levels to qualify for this incentive. Mannatech plans to continue to offer such innovative incentives in 2003 because it believes these types of incentives are successful and help stimulate pack sales. Finally, in September 2002, Mannatech rolled out its new global incentive/compensation plan for its associates. Mannatech believes the new plan will reward new associates more quickly. Under its branding program, Mannatech has rolled out its new look for its labels and brochures, which it believes gives Mannatech a more premium brand identity. Mannatech also plans to announce a new product in 2003, which may involve an antioxidant as Mannatech believes antioxidants play an important part in optimal health.

Costs of sales primarily consist of costs of products purchased from third-party manufacturers, costs of promotional materials sold to Mannatech's associates and periodic write-downs of inventory. As the mix of products and packs changes, costs of sales and gross profit will also fluctuate due to the different gross margins on each pack or product sold. The mix of products is influenced by the introduction of new products, price changes, incentive programs, promotional and incentive activities, consumer demand, competitor's products, economic conditions, and scientific studies.

Mannatech's most significant expense is commissions and incentives paid to associates based on the associates' direct and indirect product and pack sales. When Mannatech expanded internationally, it integrated the majority of its associates' global incentive/compensation plan across all markets in which its products were sold, thereby paying commissions to its existing associates for direct and indirect global product sales. This global structure allows associates to build their global networks by expanding their existing downlines into newly-formed international markets rather than having to establish new downlines to qualify for commissions and the incentives within each new country.

On September 14, 2002, Mannatech launched its new global incentive/compensation plan for its associates. Overall, the new plan eliminated the binary commission that was paid only in the United States and Canada. In addition, the plan changed some qualifying measurements for certain existing commission types, increased the payouts of most other existing commissions paid, and introduced new commissions paid in order to concentrate commission payments on pack and product sales and rejuvenates network development. Under the new plan, commissions are expected to remain relatively consistent as a percentage of net commissionable sales. Mannatech generally pays commissions and incentives to associates based on the following:

- associates' placement and position within the incentive/compensation plan;
- volume of an associate's direct and indirect commissionable sales; and
- · achievement of certain levels to qualify for various incentive/compensation programs.

Operating expenses consist primarily of selling and administrative expenses and other operating costs. Selling and administrative expenses are a combination of both fixed and variable expenses and include salaries and benefits, contract labor, shipping and freight, and marketing-related expenses such as hosting Mannatech's corporate-sponsored sales events. Other operating costs include utilities, depreciation, travel, consulting fees, professional fees, office expenses, printing expenses and miscellaneous operating expenses.

Income taxes include both domestic and foreign taxes. In 2001 and 2002, Mannatech's United States federal statutory tax rate was 34%. Mannatech pays taxes in Australia and in the United Kingdom at a statutory tax rate of approximately 30%. Mannatech expects to pay taxes in Japan at a statutory tax rate ranging between 42% and 48%; however, since its inception, Mannatech has only reported net operating losses in Japan. Mannatech also pays taxes in various state jurisdictions at an approximate average effective tax rate of 3%. Due to its international operations, a portion of Mannatech's income is subject to taxation in the countries in which it operates; however, it may receive foreign tax credits that would reduce the amount of United States taxes owed. Mannatech may not be able to use all of its foreign tax credits in the United States. Mannatech may also incur net operating losses that may not be fully realizable. Mannatech records a valuation allowance for any expected net operating losses that it may not be able to realize in the future.

#### **Results of Operations**

The following table summarizes Mannatech's operating results as a percentage of net sales for each of the periods indicated.

		Three months ended September 30,		is ended er 30,
	2001	2002	2001	2002
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	18.4	17.6	17.7	17.4
Commissions	40.2	41.8	39.6	42.5
Gross profit	41.4	40.6	42.7	40.1
Operating expenses:				
Selling and administrative expenses	23.7	23.2	24.5	23.3
Other operating costs	18.2	16.3	17.7	15.2
Severance expenses related to former executives	—	—	3.5	—
		· <u> </u>		
Income (loss) from operations	(0.5)	1.1	(3.0)	1.6
Interest income	0.2	0.2	0.2	0.2
Interest expense	0.0	0.0	0.0	0.0
Other income (expense), net	(0.1)	(0.1)	(0.2)	0.1
Income (loss) before income taxes	(0.4)	1.2	(3.0)	1.9
Income tax (expense) benefit	(0.6)	(0.5)	0.2	(0.9)
Net income (loss)	(1.0)%	0.7%	(2.8)%	1.0%
				—
Number of starter packs sold	16,095	19,467	49,274	59,137
Number of renewal packs sold	10,816	9,094	34,128	31,201
Total number of packs sold	26,911	28,561	83,402	90,338
Total associates and members canceling	1,174	1,591	3,540	4,380

#### Three months ended September 30, 2002 compared with the three months ended September 30, 2001

*Net sales.* Historically, the third calendar quarter is our slowest seasonal quarter. Net sales increased 13.9% to \$34.5 million for the three months ended September 30, 2002 from \$30.3 million for the comparable period in 2001. Net sales primarily consist of pack sales and product sales. For the three months ended September 30, 2002, the increase in net sales consisted of the following:

- Ÿ a \$2.0 million increase in new pack sales;
- Ÿ a \$0.8 million increase in renewal pack sales;
- Ÿ a \$0.4 million increase related to the introduction of CardioBALANCE<sup>™</sup>, a new product introduced in October 2001;
- Ÿ a \$1.6 million increase in existing product sales;
- Ÿ partially offset by a (\$0.6 million) decrease related to the discontinuation of two of its existing products containing ephedrine.

Mannatech believes the increase in pack sales is in response to associates' perceived satisfaction and anticipation of the changes to its global incentive/compensation plan, as well as, the incentives offered throughout 2002. Although renewal pack sales increased, the number of renewal packs decreased. The decrease in the number of renewal packs may have related to the prior year price increase.

For 2002, overall quarterly net pack sales have remained consistent at a level of \$7 million or above as compared to a range of \$4 to \$5 million per quarter a year ago. The increase in product sales is the third consecutive quarter of increased product sales. The product sales increase primarily is a reflection of increased enrollment activities as well as expansion of the number of registered products for each of Mannatech's international operations.

*Cost of sales.* As a percentage of net sales, cost of sales decreased to 17.6% for the three months ended September 30, 2002 from 18.4% for the comparable period in 2001 due to the change in mix of finished goods sold and inventory write-offs of \$525,000 in 2001 related to certain expired and obsolete inventory. Cost of sales increased 8.9% to \$6.1 million for the three months ended September 30, 2002 from \$5.6 million for the comparable period in 2001. The dollar increase in cost of sales was the result of the following:

- the increased volume of finished goods sold;
- the introduction of an incentive offer for a free product with the enrollment of an automatic order in 2002;
- partially offset by the write-off of \$525,000 in 2001 of expired and obsolete product inventory in the United Kingdom and Japan.

*Commissions*. Commissions increased 18.0% to \$14.4 million for the three months ended September 30, 2002 from \$12.2 million for the comparable period in 2001. As a percentage of net sales, commissions increased to 41.8% for the three months ended September 30, 2002 from 40.2% for the comparable period in 2001. The increases were the result of an increase of \$4.1 million in commissionable net sales, a change in product mix sold, and the effects of several new incentives.

*Gross profit.* Gross profit increased 12.0% to \$14.0 million for the three months ended September 30, 2002 from \$12.5 million for the comparable period in 2001. The increase in gross profit was due to an increase in net sales. As a percentage of net sales, gross profit decreased to 40.6% for the three months ended September 30, 2002 from 41.4% for the comparable period in 2001. The decrease was primarily attributable to the addition of certain new associate incentive programs and a change in the mix of finished goods sold.

*Selling and administrative expenses.* Selling and administrative expenses, as a percentage of net sales decreased to 23.2% for the three months ended September 30, 2002 from 23.7% for the comparable period in 2001. Selling and administrative expenses increased 11.1% to \$8.0 million for the three months ended September 30, 2002 from \$7.2 million for the comparable period in 2001. The dollar increase was primarily due to the following:

- a \$0.4 million increase in wages and payroll benefits related to the establishment of an in-house order processing and customer service center in each of Mannatech's foreign operations except for Canada;
- a \$0.3 million increase in freight expense related to an increase in net sales; and
- a \$0.1 million increase in marketing expenses primarily related to corporate-sponsored events held in July and August of 2002.

*Other operating costs.* As a percentage of net sales, other operating costs decreased to 16.3% for the three months ended September 30, 2002 from 18.2% for the comparable period in 2001. The percentage decrease was primarily the result of an increase in net sales and the reduction of various operating expenses related to bringing customer service and order processing in house. Other operating costs increased 1.8% to \$5.6 million for the three months ended September 30, 2002 from \$5.5 million for the comparable period in 2001. The slight dollar increase was primarily due to the following:

a \$0.4 million increase in travel expenses primarily related to personnel changes in its international operations;

- a \$0.2 million increase related to the severance and non-compete agreements with a former employee;
- a \$0.3 million increase primarily related to annual insurance premiums and depreciation expense;
- partially offset by a (\$0.5 million) decrease related to savings from canceling various contracts with third-party vendors who provided Mannatech's
  international operations with office space, equipment, and staff for a set fee; and
- a (\$0.3 million) decrease primarily in consulting services related to the cancellation of various international consulting contracts.

*Interest income.* Interest income increased 37.7% to \$73,000 for the three months ended September 30, 2002 from \$53,000 for the comparable period in 2001. The increase was primarily due to the increase in average cash balances.

*Interest expense.* Interest expense decreased (33.3%) to \$6,000 for the three months ended September 30, 2002 from \$9,000 for the comparable period in 2001. The decrease was primarily due to the repayment of existing capital leases and notes payable, partially offset by financing the renewal of Mannatech's annual product liability insurance premium for 2002.

*Other income (expense), net.* Other income (expense), net consists primarily of foreign currency translation adjustments related to Mannatech's foreign operations. Other income (expense), net increased to (\$34,000) for the three months ended September 30, 2002 from (\$30,000) for the comparable period in 2001. The increase is primarily the result of fluctuations in the Australian and Japan currency exchange rates.

*Income tax (expense) benefit.* Income tax (expense) benefit increased to (\$191,000) for the three months ended September 30, 2002 from (\$182,000) for the comparable period in 2001. In 2002, Mannatech's effective tax rate was comparable to its statutory rate. In 2001, Mannatech's effective tax rate was (148.0%), which was significantly in excess of its statutory rate, primarily as a result of the change in the relationship between Mannatech's domestic and foreign taxable income and the related valuation allowance for its Japan operations.

*Net income (loss).* Net income (loss) increased to \$229,000 for the three months ended September 30, 2002 from (\$305,000) for the comparable period in 2001. As a percentage of net sales, net income (loss) increased to 0.7% for the three months ended September 30, 2002 from (1.0%) for the comparable period in 2001. Mannatech reported diluted earnings per share of \$0.01 for the three months ended September 30, 2002 as compared to a loss per share of (\$0.01) for the comparable period in 2001. The increase was primarily the result of increased sales and curtailment of certain operating expenses.

#### Nine months ended September 30, 2002 compared with the nine months ended September 30, 2001

*Net sales*. Net sales increased 6.0% to \$102.8 million for the nine months ended September 30, 2002 from \$97.0 million for the comparable period in 2001. Net sales primarily consist of both pack sales and product sales. For the nine months ended September 30, 2002, the increase in net sales consisted of the following:

- a \$5.0 million increase in new pack sales;
- a \$2.2 million increase in renewal pack sales;
- a \$1.0 million increase related to the introduction of CardioBALANCE<sup>™</sup>, a new product introduced in October 2001;
- partially offset by a decrease of (\$1.4 million) in existing product sales; and
- a (\$1.0 million) decrease related to the discontinuation of two of its existing products that contained ephedrine.

The increase in net pack sales for the nine months ended September 30, 2002 is primarily related to the new cruise incentives offered to Mannatech's associates and associates' perceived satisfaction and anticipation with Mannatech's new global incentive/compensation plan. Although renewal pack sales increased, the number of renewal packs decreased. The decrease in the number of renewal packs may have related to the prior year price increase. The decrease in existing product sales appears to be concentrated in Mannatech's North American operations; however, the decrease continues to narrow. The decrease in existing product sales correlates to the decrease in associates purchasing products within the last year, partially offset by expanding the number of registered products for each of Mannatech's international operations.

*Cost of sales.* As a percentage of net sales, cost of sales decreased to 17.4% for the nine months ended September 30, 2002 from 17.7% for the comparable period in 2001. The decrease resulted from the change in mix of finished goods sold and inventory write offs of \$0.8 million in 2001. Cost of sales increased 4.7% to \$17.9 million for the nine months ended September 30, 2002 from \$17.1 million for the comparable period in 2001. The dollar increase in cost of sales was the result of the following:

- the increased volume of finished goods sold;
- the introduction of an incentive offer for a free product with the enrollment of an automatic order in 2002;
- partially offset by the write off of \$0.8 million in 2001 of expired and obsolete product inventory in the United Kingdom and Japan.

*Commissions.* Commissions increased 13.5% to \$43.7 million for the nine months ended September 30, 2002 from \$38.5 million for the comparable period in 2001. As a percentage of net sales, commissions increased to 42.5% for the nine months ended September 30, 2002 from 39.6% for the comparable period in 2001. The increases were the result of an increase of \$6.5 million in commissionable net sales, a change in product mix sold, and the effects of several new incentives.

*Gross profit.* Gross profit decreased (0.5%) to \$41.2 million for the nine months ended September 30, 2002 from \$41.4 million for the comparable period in 2001. As a percentage of net sales, gross profit decreased to 40.1% for the nine months ended September 30, 2002 from 42.7% for the comparable period in 2001. The decreases were primarily attributable to the additional incentives and compensation paid to Mannatech's associates, a change in mix of finished goods sold, partially offset by an increase in net sales.

*Selling and administrative expenses.* As a percentage of net sales, selling and administrative expenses decreased to 23.3% for the nine months ended September 30, 2002 from 24.5% for the comparable period in 2001. This decrease primarily related to the change in mix of fixed and variable costs and an increase in net sales. However, selling and administrative expenses slightly increased 0.4% to \$23.9 million for the nine months ended September 30, 2002 from \$23.8 million for the comparable period in 2001. The dollar increase was primarily due to an increase of \$0.6 million in compensation and related employee benefits related to hiring Samuel L. Caster as its Chairman of the Board and canceling his consulting agreement, hiring a general legal counsel in October 2001, and establishing in-house order processing and customer service centers in each of its international operations, except Canada. This was partially offset by a decrease of (\$0.5 million) in marketing expenses primarily related to reducing the number of corporate sponsored sales events held in international countries.

*Other operating costs.* Other operating costs decreased (9.3%) to \$15.6 million for the nine months ended September 30, 2002 from \$17.2 million for the comparable period in 2001. As a percentage of net sales, other operating costs decreased to 15.2% for the nine months ended September 30, 2002 from 17.7% for the comparable period in 2001. The dollar decrease was primarily due to the following:

 a decrease of (\$1.7 million) related to the termination of various contracts with third party vendors who provided Mannatech's international operations with office space, equipment, and staff for a set fee;

- a decrease of (\$1.1 million) related to the cancellation of various consulting contracts related to Mannatech's international operations and canceling the consulting contract with Samuel L. Caster, effective March 2002;
- partially offset by an increase of \$0.3 million in travel expenses related to personnel changes in its international operations;
- an increase of \$0.3 million in annual insurance premiums related to general and product liability insurance coverage;
- an increase of \$0.2 million related to the severance and non-compete agreements with a former employee; and
- an increase of \$0.4 million in various other operating expenses related to the increase in net sales.

*Severance expenses related to former executives.* In 2001, management entered into three separation agreements with former executives for a charge of \$3.4 million. The \$3.4 million consisted of compensation related to the cancellation of their employment agreements, accrued vacation, health insurance, and automobile expenses that will be paid to the former employees at various times through 2004.

*Interest income.* Interest income increased 4.8% to \$218,000 for the nine months ended September 30, 2002 from \$208,000 for the comparable period in 2001. The increase was primarily due to the increase in average cash balances.

*Interest expense.* Interest expense decreased (25.0%) to \$18,000 for the nine months ended September 30, 2002 from \$24,000 for the comparable period in 2001. The decrease was primarily due to the pay off and repayment of existing notes payable and various capital leases.

*Other income (expense), net.* Other income (expense), net consists primarily of foreign currency translation adjustments related to Mannatech's foreign operations. Other income (expense), net decreased to \$15,000 for the nine months ended September 30, 2002 from (\$132,000) for the comparable period in 2001. The dollar decrease is the result of fluctuations in the Japan and Australian currency exchange rates.

*Income tax (expense) benefit.* Income tax (expense) benefit was (\$850,000) for the nine months ended September 30, 2002 and \$194,000 for the comparable period in 2001. In 2002, Mannatech's effective tax rate was comparable to its statutory rate. In 2001, Mannatech's effective tax rate was (6.7%), which was significantly below its statutory rate primarily because of the relationship between Mannatech's domestic and foreign taxable income and the related valuation allowance for its Japan operations.

*Net income (loss).* Net income (loss) increased to \$1.1 million for the nine months ended September 30, 2002 from (\$2.7 million) for the comparable period in 2001. As a percentage of net sales, net income (loss) was 1.0% for the nine months ended September 30, 2002 as compared to (2.8%) for the comparable period in 2001. Mannatech reported diluted earnings per share of \$0.04 for the nine months end September 30, 2002 as compared to a loss per share of (\$0.11) per share for the comparable period in 2001. The increase was primarily the result of an increase in net sales, a decrease in certain operating costs, and recording a severance charge in 2001 of \$3.4 million related to the resignation of various executives. This was partially offset by an increase in commissions related to the introduction of certain new associate incentives in 2002.

#### Liquidity and Capital Resources

Generally, Mannatech's principal needs of funds have been to fund its operating expenses including commissions, capital expenditures, and inventory purchases. Historically, Mannatech has generally funded its business objectives, working capital, and operations primarily through reliance on its cash flows from operations rather than incurring long-term debt to fund operations. Mannatech plans to continue to fund its business objectives, working capital, and operations primarily through its cash flows from operations.

*Cash and cash equivalents.* Mannatech's cash and cash equivalents increased to \$11.5 million at September 30, 2002 from \$9.9 million at December 31, 2001 primarily as a result of increased operating profits and a reduction in Mannatech's inventories.

*Working Capital.* Mannatech's working capital increased to \$8.1 million at September 30, 2002 from \$5.9 million at December 31, 2001. The increase in working capital was primarily attributable to a larger decrease in its current liabilities as compared to the decrease in its current assets. Current assets included an increase in cash and cash equivalents of \$1.6 million, which was primarily due to the increase in net sales and the curtailment of operating expenses, offset by a \$2.9 million decrease in inventory due to the reduction of raw materials on hand. The decrease in current liabilities primarily related to the payments of \$0.9 million related to severance payments and a net decrease of \$2.6 million in accounts payable and accrued expenses.

Mannatech's cash flows consist of the following:

	For the S			
Provided by (used in):				2001
Operating activities	\$	3.4 million	\$	3.7 million
Investing activities	(\$	1.2 million)	(\$	0.9 million)
Financing activities	(\$	0.6 million)	(\$	2.7 million)

**Operating activities.** For the nine months ended September 30, 2002, operating activities primarily consisted of \$4.1 million in earnings before depreciation and amortization, a \$2.9 million decrease in inventories and a \$0.4 million decrease in prepaid expenses and other current assets, partially offset by the decrease in operating expense accruals of \$2.7 million and severance payments of \$1.6 million. The combination of minimizing inventory levels while costs remained constant resulted in the improvement of Mannatech's inventory turnover ratio from 1.93 to 3.49 for the nine months ended September 30, 2001 and 2002, respectively.

For the nine months ended September 30, 2001, operating activities were largely affected by a decrease in inventory of \$3.0 million, partially offset by a reduction in operating expense accruals of \$1.4 million. The decrease in inventory and operating expense accruals were the result of closing the Internet subsidiary and reducing current inventory levels. The net loss of \$2.7 million in the periods was more than offset by the \$2.9 million of depreciation and amortization and a \$2.1 mi increase in accrued severance payments.

*Investing activities*. For the nine months ended September 30, 2002, investing activities consisted of \$0.9 million in capital asset additions, primarily related to internally-developed computer software, and restricting \$0.3 million in cash as collateral as required by the master operating lease. Mannatech estimates it will purchase between \$0.5 million and \$0.7 million in additional computer hardware and software for the remainder of 2002 and will purchase up to \$2.5 million in 2003. Mannatech also intends to purchase and install a new financial reporting system. Finally, in 2003, Mannatech plans to explore various alternatives to modify and/or replace its Enterprise system database. The replacement should enhance Mannatech's operating systems and increase its functionality. The project is estimated to be completed in 2004.

For the nine months ended September 30, 2001, investing activities primarily consisted of capital asset purchases of \$1.1 million related to upgrading some computer hardware and software, partially offset by \$0.1 million of repayments of notes receivable due from certain storeholders/affiliates.

*Financing activities*. For the nine months ended September 30, 2002, financing activities consisted of repayments of capital leases and notes payable. For the nine months ended September 30, 2001, financing activities consisted of the elimination of book overdrafts of \$1.5 million, repayments of capital leases and notes payable of \$0.6 million and the repurchase of common stock from Mr. Charles E. Fioretti of \$0.7 million. The repurchase agreement with Mr. Fioretti was terminated in September 2001.

At September 30, 2002, related party notes receivable, net of an allowance of \$31,000, totaled \$385,000. The notes receivable are composed of five separate notes from former officers and shareholders. Two of the five notes were due from Gary Watson and William C. Fioretti, whose balances at September 30, 2002 were \$31,000 and \$139,000, respectively. Gary Watson has not made his annual scheduled payments for the last two years and as a result, Mannatech established a provision for doubtful accounts of approximately \$31,000 related to his notes receivable. William C. Fioretti has not made his annual scheduled payment in 2002, which was \$47,508. In September 2002, Mannatech filed a lawsuit against Mr. Fioretti demanding repayment of this note receivable.

Mannatech generally generates positive cash flows from operations and believes that its existing liquidity and cash flows from operations, including current cash on hand of \$11.5 million, capital resources and limited finance company's borrowings, including a master operating lease line-of-credit totaling \$300,000, together with the continued suspension of dividend payments to shareholders, should be adequate to fund its business operations and commitments for the next twelve months. Mannatech believes most of its expenses are primarily variable in nature and, as a result, a reduction in its revenues would result in a reduction of future cash flow needs. However, if existing capital resources or cash flows become insufficient to meet Mannatech's current business plans and existing capital requirements, Mannatech would be required to raise additional funds, which it cannot assure will be available on favorable terms, if at all.

Currently, Mannatech's existing and future obligations include the following:

- funding the remaining \$1.1 million in payments related to the resignations of former executives. Under the terms of the various separation agreements entered into during 2001, Mannatech is required to pay the remaining aggregate amount of \$1.1 million, of which \$0.8 million will be paid over the next twelve months;
- funding the payments relating to the renewal of its annual premium for its general and product liability insurance policies, totaling approximately \$251,000, which were financed with a finance company and due in monthly installments through April 2003;
- funding the remaining non-compete payments to a former medical director, of \$225,000, payable in installments of \$25,000; and
- funding the inventory purchase commitment with its major supplier of Manapol<sup>®</sup>, one of the key ingredients used in Mannatech's proprietary compound—Ambrotose<sup>®</sup> complex. The inventory purchase commitment requires Mannatech to purchase inventory of \$1.8 million in 2002, of which \$0.9 million remains for 2002 and \$2.5 million in 2003.

In addition to Mannatech's accounts payable and accrued expenses, Mannatech has approximate future maturities of notes payable, capital leases, severance payments to executives, inventory purchase commitments and minimum rental commitments related to various non-cancelable operating leases as follows (in thousands):

	For the three months ended December 31,		For the year ended December 31,							
	2002		2003 2004		2005	2006	Thereafter			
Notes payable	\$	122	\$ 129	\$ —	\$ —	\$ —	\$			
Capital leases		7	7	8	_					
Severance payments to former executives		107	800	150						
Non-compete agreement		75	150							
Inventory purchase commitments		918	2,450							
Minimum rental commitment related to noncancellable operating										
leases		373	1,100	887	763	738		303		
	\$	1,602	\$4,636	\$1,045	\$763	\$738	\$	303		
	_		_		_	_	_			

Mannatech has no present commitments or agreements with respect to any acquisitions or purchases of any manufacturing facilities. Mannatech believes any unanticipated future changes in its operations could consume available capital resources faster than anticipated. Mannatech also believes that its existing capital requirements depend on its ability to continue to refine and introduce high-quality products that attract new associates and help retain its current group of associates and members.

During 2001, Mannatech entered into various financing agreements to finance insurance premiums totaling \$0.8 million. The notes required a 25% down payment, accrue interest at 9.15%, and are due in eight monthly payments through July 2002. In January 2002, Mannatech entered into a three-year capital lease to lease warehouse equipment for \$32,500. In March 2002, Mannatech entered into a financing agreement to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment, accrues interest at 8.5% interest, and is due in eight monthly payments through October 2002. In July 2002, Mannatech entered into a financing agreement to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment to finance the renewal of one of its annual insurance premiums totaling \$0.3 million. The note required a 25% down payment, accrues interest at 7.5%, and is due in nine monthly payments through April 2003.

#### **Recent Financial Accounting Standards Board Statements**

In June 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 143 ("SFAS 143") "Accounting for Asset Retirement Obligations" and in August 2001, issued No. 144 ("SFAS 144") "Accounting for the Impairment or Disposal of Long-Lived Assets."

SFAS 143 is effective for fiscal years beginning after June 15, 2002 and requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred if a reasonable estimate of fair value can be determined. In addition, SFAS 143 requires the associated asset retirement costs be capitalized as part of the carrying amount of the long-lived asset.

SFAS 144 supercedes SFAS No. 121 "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of" and Accounting Principles Board Opinion No. 30 "Reporting Results of Operations-Reporting the Effects of Disposal of a Segment of a Business." SFAS 144 is effective for fiscal years beginning after December 15, 2001. SFAS 144 requires that impaired long-lived assets be measured at the lower of carrying amount or fair value less costs to sell. In addition, SFAS 144 also requires that discontinued operations no longer be measured at net realizable value or include amounts for operating losses that have not yet occurred. Finally, SFAS 144 broadens the reporting of discontinued operations to include all components of an entity with operations that can be distinguished from the rest of the entity and that will be eliminated from the ongoing operations of the entity in a disposal transaction.

In September 2001, the Emerging Issues Task Force ("EITF") issued EITF 01-09, "Accounting for Consideration Given by a Vendor to a Customer or Reseller of the Vendor's Products," which addresses the statement of



operations characterization of stock option awards, royalties and other cash consideration Mannatech pays its associates. The provisions of EITF 01-09 are effective for fiscal years beginning after December 15, 2001.

The adoption of the above pronouncements as of January 1, 2002, had no significant effect on its consolidated financial condition, changes in financial conditions, results of operations or cash flows.

In April 2002, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 145 ("SFAS 145") "Rescission of SFAS No. 4, 44 and 64, Amendment of SFAS No. 13, and Technical Corrections" and in June 2002, issued No. 146 ("SFAS 146") "Accounting for Costs Associated with Exit or Disposal Activities."

SFAS 145 is effective for fiscal years beginning after May 15, 2002. SFAS 145 rescinds SFAS No. 4, "Reporting Gains and Losses from Extinguishment of Debt" and SFAS No. 44, "Accounting for Intangible Assets of Motor Carriers." SFAS 145 amends SFAS No. 64, "Extinguishments of Debts Made to Satisfy Sinking-Fund Requirements" and also amends SFAS No. 13, "Accounting for Leases," to eliminate any inconsistency between the required accounting for sale-leaseback transactions and the required accounting for certain lease modifications that have economic effects that are similar to sale-leaseback transactions.

SFAS 146 is effective for exit or disposal activities that are initiated after December 31, 2002. SFAS 146 addresses significant issues regarding the recognition, measurement and reporting of costs that are associated with exit and disposal activities, including restructuring activities that are currently accounted for pursuant to the guidance that the EITF set forth in EITF Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs incurred in a Restructuring)." SFAS 146 states that exit costs include, but are not limited to the following: terminating a contract that is not a capital lease, costs to consolidate facilities or relocate employees and termination benefits received by employees who are involuntarily terminated under the terms of a one-time benefit arrangement that is not an ongoing benefit arrangement or an individual deferred-compensation contract.

Mannatech is currently evaluating the impact of SFAS 145 and 146 on its consolidated financial condition, changes in financial conditions, results of operations, and cash flows.

In October 2002, FASB issued Statements of Financial Accounting Standards No. 147 ("SFAS 147") "Acquisitions of Certain Financial Institutions an amendment of SFAS No. 72 and 144 and FASB Interpretation No. 9." SFAS 147 is effective October 1, 2002. SFAS 147 addresses the financial accounting and reporting for the acquisition of all or part of a financial institution, except for a transaction between two or more mutual enterprises. The Company believes there will be no impact of SFAS 147 on its consolidated financial condition, changes in financial conditions, results of operations, and cash flows.

#### <u>Outlook</u>

Mannatech believes it is well positioned for the remainder of 2002 and believes its renewed growth and increase in net pack sales for the nine months ended September 30, 2002 as compared to the comparable period in 2001, is a promising indication of future product sales potential. Mannatech believes the outcome of the remainder of 2002 remains contingent upon the success of retaining and expanding its associate and member base and the continued acceptance of its new and improved global associate incentive/compensation plan.

#### Forward-Looking Statements

Certain disclosure and analysis included under "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Quantitative and Qualitative Disclosures about Market Risk," "Other Information" and Notes to Consolidated Financial Statements, and elsewhere in this report includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995 and are subject to various risks and uncertainties. Opinions, forecasts, projections, guidance, or other statements, other than statements of historical fact, are considered forward-looking statements and reflect the current view of Mannatech about future events and financial performance. These forward-

looking statements are subject to certain events, risks, and uncertainties that may be outside Mannatech's control. Some of these forward-looking statements include statements regarding:

- existing capital resources and cash flows being adequate to fund future cash needs;
- management's plans and objectives for its future operations;
- the realization of deferred tax assets;
- the net book value of its assets approximately its expected future cash flows;
- the impact of a price increase on its net sales;
- the ability to maintain current levels of operating expenditures and the variable nature of its operating expenses;
- the impact of market changes due to its exposure to foreign currency translations;
- the future impact that its international operations may account for an increasing percentage of its consolidated net sales;
- the impact of its product development strategy;
- its ability to offer new innovative incentives in the future;
- its new global incentive/compensation plan rewarding new associates more quickly and remaining relatively constant as, as a percentage of net commissionable sales;
- no significant impact on its financial condition, changes in financial conditions, results of operations or cash flows by recent accounting pronouncements;
- the outcome of regulatory and litigation matters;
- the growth in its pack sales indicating future product sales potential;
- the establishment of certain policies, procedures, and internal processes to combat exposure to market risk.

Actual results and developments may materially differ from those expressed in, or implied by, such statements due to a number of factors, including:

- those described in the context of such forward-looking statements;
- future manufacturing costs;
- the impact of any existing or future changes to Mannatech's global incentive and compensation plans;
- the retention and expansion of Mannatech's associate and member base;
- timely development and acceptance of new products or refinements of existing products;
- the markets for Mannatech's domestic and international operations;
- the global statutory tax rates remaining unchanged;
- the impact of new competition and competitive products and pricing;
- · the political, social and economic climate in which Mannatech conducts its operations; and
- the risk factors described in other documents and reports filed with the Securities and Exchange Commission.

In some cases, forward-looking statements are identified by terminology such as "may," "will," "should," "could," "expects," "plans," "hopes," "intends," "anticipates," "believes," "estimates," "approximates," "predicts," "potential," "projects," "in the future," or "continue" or the negative of such terms and other comparable terminology. Readers are cautioned when considering these forward-looking statements to keep in mind these risks and uncertainties and any other cautionary statements in this report as all of the forward-looking statements contained herein speak only as of the date of this report.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Mannatech does not engage in trading market risk sensitive instruments and does not purchase as investments, as hedges or for purposes "other than trading," instruments that are likely to expose it to certain types of market risk, including interest rate, commodity price or equity price risk. Although Mannatech has investments, there has not been any material change in its exposure to interest rate risk. Mannatech has not issued any debt instruments, entered into any forward or futures contracts, purchased any options or entered into any swaps.

Mannatech is exposed to certain other market risks, including changes in currency exchange rates as measured against the United States dollar. The value of the United States dollar may affect Mannatech's financial results. Changes in exchange rates may positively or negatively affect its financial results, as expressed in United States dollars. When the United States dollar strengthens against currencies in which products are sold or there is a weakening exchange rate against currencies in which Mannatech incurs costs, net sales or costs may be adversely affected.

Mannatech has established policies, procedures and internal processes, which it believes will help monitor any significant market risks. Currently, Mannatech does not use any financial instruments to manage its exposure to such risks. The sensitivity of earnings and cash flows to variability in currency exchange rates is assessed by applying an appropriate range of potential rate fluctuations to Mannatech's assets, obligations, and projected transactions denominated in foreign currency. Mannatech cannot predict with any certainty its future exposure to such currency exchange rate fluctuations or the impact, if any, such fluctuations may have on its future business, product pricing, consolidated financial position, results of operations or cash flows. However, Mannatech believes it monitors current fluctuations for exposure to such market risk. Currently, the foreign currencies in which Mannatech has exposure to foreign currency exchange rate risk include Canada, Australia, the United Kingdom, Japan, and New Zealand. The high and low currency exchange rates to the United States dollar, for each of these countries, for the nine months ended September 30, 2002 are as follows:

Country/Currency		High	Low		
Canadian/Dollar	\$	0.66200	\$	0.61920	
Australia/Dollar	\$	0.57610	\$	0.50690	
United Kingdom/British Pound	\$	1.58450	\$	1.40870	
Japan/Yen	\$	0.00863	\$	0.00742	
New Zealand/Dollar	\$	0.49690	\$	0.41590	

#### Item 4. Controls and Procedures

Mannatech's chief executive officer and its chief financial officer (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of a date within 90 days prior to the date of the filing of this report on Form 10-Q, that Mannatech's disclosure controls and procedures are effective to ensure that information required to be disclosed by Mannatech in the report filed or submitted by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by Mannatech in such reports is accumulated and communicated to its management, including Mannatech's chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

There were no significant changes in Mannatech's internal controls or in other factors that could significantly affect these controls subsequent to the date of such evaluation.

#### PART II—OTHER INFORMATION

#### Item 1. Legal Proceedings

There have been no material changes in, or additions to, the legal proceedings previously reported in Mannatech's Annual Report on Form 10-K (File No. 000-24657) for 2001 as filed with the Securities and Exchange Commission on April 1, 2002.

#### Item 2. Changes in Securities and Use of Proceeds

None.

#### Item 3. Defaults Upon Senior Securities

Not applicable.

#### Item 4. Submission of Matters to a Vote of Security Holders

None

#### Item 5. Other Information

On March 5, 2002, the board of directors elected to terminate the consulting agreement with Mr. Samuel L. Caster and hire him as an employee with substantially the same terms as his consulting agreement. Mannatech entered into an employment agreement with Mr. Caster on October 31, 2002, whereby Mr. Caster will be employed by Mannatech until December 31, 2005 and paid an annual salary of \$600,000. Mr. Caster will also be eligible to participate in all of the employee benefits available to other executives of Mannatech. Mannatech is obligated to pay the remainder of the agreement until the earlier of December 31, 2005 or until Mr. Caster is terminated with cause, becomes incapacitated or dies.

Since its initial public offering, Mannatech's common stock has traded on the Nasdaq National Market under the symbol "MTEX." Corporate filings can now be viewed on Mannatech's corporate website at www.mannatech.com, or by contacting investors' relations at IR@mannatech.com or calling 972-471-6512.

#### Item 6. Exhibits and Reports on Form 8-K

#### (a) Exhibits required by Item 601 of Regulation S-K

- 3.1 Amended and Restated Articles of Incorporation of Mannatech dated May 19, 1998, incorporated herein by reference to Exhibit 3.1 in Mannatech's Form S-1 (File No. 333-63133) filed with the Commission on October 28, 1998.
- 3.2 Fourth Amended and Restated Bylaws of Mannatech dated April 27, 2001, incorporated herein by reference to Exhibit 99.1 in Mannatech's Form 8-K (File No. 000-24657) filed with the Commission on August 22, 2001.
- 4.1 Specimen Certificate representing Mannatech's common stock, par value \$0.0001 per share, incorporated herein by reference to Exhibit 4.1 in Mannatech's Amendment No. 1 to Form S-1 (File No. 333-63133) filed with the Commission on October 28, 1998.
- 10.1 Employment Agreement dated October 31, 2002, entered into between Mannatech and Mr. Samuel L. Caster.\*
- 99.1 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Executive Officer of Mannatech.\*
- 99.2 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Financial Officer of Mannatech.\*

#### (b) Reports on Form 8-K.

None.

<sup>\*</sup> filed herein

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

November 14, 2002

November 14, 2002

# MANNATECH, INCORPORATED

/s/ ROBERT M. HENRY

**Robert M. Henry** Chief Executive Officer and Director (principal executive officer)

#### /s/ STEPHEN D. FENSTERMACHER

Stephen D. Fenstermacher Senior Vice President and Chief Financial Officer (principal financial officer)

#### Certification of Chief Executive Officer of Mannatech, Incorporated

This certification is provided pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, and accompanies the quarterly report on Form 10-Q (the *"Form 10-Q"*) for the quarter ended September 30, 2002 of Mannatech, Incorporated.

I, Robert M. Henry, the Chief Executive Officer of Mannatech, Incorporated, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Mannatech, Incorporated (the "Registrant");
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations, and cash flows of the Registrant as of, and for, the periods presented in this quarterly report;
- 4. The Registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a 14 and 15d 14) for the Registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the Registrant disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The Registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the Registrant's auditors and its audit committee of the Registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls, which could adversely affect the Registrant's ability to record, process, summarize, and report financial data and have identified for the auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal controls; and
- 6. The Registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Dated: November 14, 2002

<u>/s/ Robert M. Henry</u> Robert M. Henry Chief Executive Officer

#### Certification of Chief Financial Officer of Mannatech, Incorporated

This certification is provided pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, and accompanies the quarterly report on Form 10-Q (the *"Form 10-Q"*) for the quarter ended September 30, 2002 of Mannatech, Incorporated.

I, Stephen D. Fenstermacher, the Chief Financial Officer of Mannatech, Incorporated, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Mannatech, Incorporated (the "Registrant");
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations, and cash flows of the Registrant as of, and for, the periods presented in this quarterly report;
- 4. The Registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a 14 and 15d 14) for the Registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the Registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The Registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to Mannatech's auditors and its audit committee of the Registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls, which could adversely affect the Registrant's ability to record, process, summarize, and report financial data and have identified for the auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal controls; and
- 6. The Registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Dated: November 14, 2002

<u>/s/ Stephen D. Fenstermacher</u> Stephen D. Fenstermacher Chief Financial Officer

#### INDEX TO EXHIBITS

- 3.1 Amended and Restated Articles of Incorporation of Mannatech dated May 19, 1998, incorporated herein by reference to Exhibit 3.1 in Mannatech's Form S-1 (File No. 333-63133) filed with the Commission on October 28, 1998.
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- 99.2 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, of the Chief Financial Officer of Mannatech.\*

\* filed herein

#### **EMPLOYMENT AGREEMENT**

This Employment Agreement ("Agreement") is made and effective the date signed below, by and between Mannatech, Incorporated ("Employer"), a Texas corporation whose principal place of business is 600 S. Royal Lane, Suite 200, Coppell, Texas, and Samuel L. Caster ("Employee"), who resides at 2034 West Beltline Road, Cedar Hill, Texas 75104.

#### WITNESSETH:

**WHEREAS**, the Employer is in the business of operating a network marketing company which sells a proprietary line of dietary supplements, cosmetics and over-the-counter drugs ("Products") and which compensates its distributors ("Associates") by a defined compensation plan;

**WHEREAS**, in connection with the development of its business, effective the date signed below, the Employer agreed to hire Employee as Chairman of the Board under the terms and conditions to be set forth herein;

**WHEREAS**, Employer intends to enter into a confidential relationship with the Employee whereby the Employee will acquire an intimate knowledge of the Employer's business and will obtain specialized skills. The Employer will permit the Employee to have access to and utilize the business goodwill, cost and pricing information, CONFIDENTIAL INFORMATION (as defined herein) and various trade secrets of the Employer, including without limitation, marketing programs, business relationships, customer lists, business plans, financial data, privileged legal information and other compilations of information developed by the Employer and essential to its business;

**WHEREAS**, the Employee will be a key employee of the Employer and the Employer will provide or has provided the Employee with access to such **CONFIDENTIAL INFORMATION** and trade secrets in reliance upon the Employee entering into this Agreement; and,

**WHEREAS**, in conjunction with the Employee's hiring and subsequent access to and use of the **CONFIDENTIAL INFORMATION** and trade secrets of the Employer, the Employee has agreed to enter into this Agreement with the Employer.

**NOW, THEREFORE**, in consideration of the mutual covenants and agreements contained herein and upon the terms, conditions and provisions hereinafter set forth, the Employer and the Employee do hereby agree as follows:

#### ARTICLE I. DUTIES AND COMPENSATION

1. Employee is hired as Chairman of the Board. The term of this Agreement, unless otherwise modified in writing, is for a term ending December 31, 2005. This Agreement supersedes the Consultancy Agreement previously entered into between the parties.

2. Employee agrees to serve in the position of Chairman of the Board, or such other position as the parties may hereafter agree during the term of this Agreement, and to perform diligently and to the best of Employee's abilities, the duties and services pertaining to such office, as well as such additional duties and services appropriate to such office upon which the parties mutually may agree from time-to-time or as shall be designated by the Board of Directors.

3. Employee is engaged to serve as Chairman of the Board at an annual base salary of Six Hundred Thousand and no/100 Dollars (\$600,000.00). Employee shall have the primary authority and responsibility for Employer's worldwide sales, subject to the authority and responsibility of Employer's Board of Directors and Chief Executive Officer for Employer's general business affairs. Except as may be requested by the Board of Directors in specific circumstances, Employee shall report, as required, to the Board of Directors and the Chief Executive Officer.

4. Employee shall be entitled to twenty (20) days paid vacation annually on a calendar-year basis, with the vacation days for 2002 being prorated to twelve (12) days.

5. Employee is eligible and shall participate, in accordance with the usual rules of participation, in all Employer and officer benefits accorded and accruing to an employee of his rank. These include, but may not be limited to:

- a. Medical, dental, life, long and short-term disability insurance;
- b. Coverage under the Employer's director and officer liability insurance policies;
- c. The executive company car program;
- d. The Employer's 401-K Plan; and,
- e. The Employer's Stock Option Plan.

As additional benefits and programs of benefits are added for employees, generally, and employees of your rank, specifically, you will be entitled to participate in those benefits and programs of benefits as the same become offered.

6. As provided in paragraph 3 above, Employee agrees to be involved in the creation and approval of sales incentives including developing proposed standards and recommending the allocation of Pool Funds, new products, line extensions, international expansion, any modifications of the Compensation Plan, and such other reasonable tasks as requested.

7. Employee and Employer further agree that:

- a. Employee plans to devote a portion of his time promoting MannaRelief;
- b. Employee will not promote and endorse at Employer business functions any other organization(s) with which he is affiliated, other than MannaRelief, without the consent of the Board of Directors of Employer; and
- c. Employee will not serve as a spokesman, representative, employee, agent, officer, or member of any board of directors for any for-profit business, other than Employer, without the prior consent of the Board of Directors of Employer.

8. Employee acknowledges and understands that from time to time the Employee's duties may require the Employee to work on-site at a non-company location. In such instance, the Employee agrees to comply with all of the policies, procedures and directives relevant to working at such non-company location.

9. The Employee also agrees that his employment is subject to the current and future policies and procedures maintained and established by the Employer.

#### ARTICLE II. NON-COMPETITION and NON-SOLICITATION

1. Employee represents and admits that in the event of termination of the Employee's employment for any reason whatsoever, the Employee's experiences and capabilities are such that the Employee can obtain employment in business engaged in other lines and/or of a different nature, and that the enforcement of a remedy by way of injunction will not prevent the Employee from earning a livelihood.

2. Employee acknowledges that the Employee will receive special knowledge and specialized training from the Employer, including the *CONFIDENTIAL INFORMATION* identified in Article III below. Employee further acknowledges that training provided by the Employer and the *CONFIDENTIAL INFORMATION* is valuable to the Employer and, therefore, the Employer's investment in the training and the protection and maintenance of the *CONFIDENTIAL INFORMATION* constitutes a legitimate interest to be protected by the Employer by the covenant not to compete, set forth in this Article.

3. <u>Non-Competition and Non-Solicitation</u>. In consideration of the mutual promises contained in this Agreement, the sufficiency of which is acknowledged by the parties, Caster agrees that for a period of twelve (12) calendar months after the last payment is made to him under this Agreement, and whether the termination is voluntary or involuntary, Caster will not, either as principal, agent, manager, employee, partner, shareholder, director, officer, consultant or otherwise, directly or indirectly:

a. Become associated or affiliated with, employed by, financially interested in, or be a spokesperson for any business operation which engages in the direct selling

business generally, or which competes in the business currently engaged in by Employer or any of its subsidiaries or affiliates (the phrase "business currently engaged in by the Employer" includes, but is not limited to, the type of activities in which the Employer was engaged during Employee's tenure, such as the direct sale, and/or network or multi-level marketing of dietary supplements); or,

b. Solicit or attempt to solicit the business or patronage of any Associate, person, firm, corporation, partnership, association, department of government or other entity with whom the Employer has had any contact during this Agreement or a period of twelve (12) calendar months preceding the date of this Agreement ("Customers"), or otherwise induce such Customers to reduce, terminate, restrict or otherwise alter business relationships with the Company in any fashion;

4. <u>Geographic Scope</u>. In recognition of the broad geographic scope of the Employer's business operations throughout the entire United States, and the ease of competing with the Employer, the restrictions on competition set forth herein are intended to cover those cities and states in the United States of America and foreign countries in which the Employer does business on the date of the execution of this Agreement.

As set forth above, the Employee acknowledges that the foregoing non-competition and non-solicitation covenants are ancillary to or a part of an otherwise enforceable agreement, such being the general agreement of employment and its related agreements concerning confidentiality and non-disclosure of CONFIDENTIAL INFORMATION and non-solicitation, at the time that this non-competition covenant is made, that the limitations as to time, geographic scope, and activity to be restrained, as defined herein, are reasonable and do not impose a greater restraint than is necessary to protect the goodwill or other business interests of the Employer.

5. Employee agrees that in the highly competitive business in which the Employer is engaged, personal contact is of primary importance in securing new and retaining present Associates and customers. The Employee also agrees that the Employer has a legitimate interest in maintaining its relationships with its Associates and customers and that it would be unfair for the Employee to solicit the business of the Employer's Associates and customers, and exploit the personal relationships the Employee develops with the Employer's Associates and customers by virtue of the Employee's access to the Employer's customers as a result of the Employee's employment by the Employer.

6. The foregoing covenants not to compete and solicit shall not be held invalid or unenforceable because of the scope, territory, actions subject thereto or restricted thereby, or the period of time within which such Agreement is operative; but an award or decree in arbitration or any judgment of a court of competent jurisdiction, may define the maximum territory and actions subject thereto and restricted by this Article, and the period of time during which the Agreement is enforceable. Any alleged breach of other provisions of this Agreement asserted by the Employee shall not be a defense for the Employee to claims arising from the Employer's enforcement of the provisions of this paragraph.

7. Irrespective of the term of employment under this Agreement, and in consideration of the promises specified in this Agreement, the Employer agrees as follows:

- a. To provide specialized training as specified herein; and,
- b. To provide the Employee with access to the Employer's software and files, records, marketing procedures, processes, computer programs, compilations of information, records, Associate and client requirements, pricing techniques, lists, formulae, lists identifying Associates, partners, potential investors, methods of doing business and other *CONFIDENTIAL INFORMATION* which is regularly used in the operation of the business of the Employer.

8. Employee represents and warrants that the delivery and execution of this Agreement will not cause a breach in the terms of any existing agreement to which he is a party, nor interfere with any undertakings which he is bound to perform or refrain from under any such agreements.

9. Employee shall be bound by and abide by all employee and officer policies of the Employer in effect during the term of his employment.

10. Employee acknowledges and agrees that he owes a fiduciary duty of loyalty, fidelity, and allegiance to act at all times in the best interests of Employer. In keeping with these duties, Employee shall make full disclosure to Employer of all business opportunities pertaining to Employer's business, and shall not appropriate for Employee's own benefit, any business opportunities concerning the subject matter of the fiduciary relationship.

11. Article II, Paragraph 3 shall survive the execution, performance and/or termination of this Agreement, subject to the time and scope limitations set forth therein.

#### ARTICLE III. CONFIDENTIAL INFORMATION

1. The Employer will provide the Employee with specialized information concerning the products and the business operations of the Employer. Irrespective of the term of employment, and in consideration of the Employee's promises specified in Article II of this Agreement, the Employer agrees to provide specialized training and instruction to the Employee for the job duties assigned to the Employee, and agrees to provide specialized training to the Employee for such additional job duties as the Employer may, in good faith, direct or as the interests, needs and business opportunities of the Employer shall require or make advisable.

2. During the course of the Employee's employment and training incident thereto, the Employee will be given access to the Employer's *CONFIDENTIAL INFORMATION* concerning Products and the business operations of the Employer.

3. The Employee further acknowledges that in the course of the Employee's employment with the Employer, the Employee will gain a close, personal and special influence with the Employer's customers and will be acquainted with all of the Employer's business, particularly the Employer's *CONFIDENTIAL INFORMATION* concerning the business of the Employer and its affiliates.

4. For purposes of this Agreement, "CONFIDENTIAL INFORMATION" shall mean and include information disclosed to the Employee or known by the Employee through the Employee's employment with the Employer, not generally known in the Employer's industry about the Employer's products, processes and services, including but not limited to information concerning inventions, trade secrets, research and development, as well as all data or information concerning customers (including, Associates), customer lists (including downline reports and similar reports of business activities and relevant information concerning persons who conduct the same), prospect lists, mailing lists, sales leads, contracts, financial reports, sales, purchasing, price lists, product costs, marketing programs, marketing plans, business relationships, business methods, accounts payable, accounts receivable, accounting procedures, control procedures and training materials.

5. The Employee recognizes that the Employee's position with the Employer is one of the highest trust and confidence by reason of the Employee's access to the *CONFIDENTIAL INFORMATION* and the Employee agrees to use the Employee's best efforts and will exercise utmost diligence to protect and safeguard the *CONFIDENTIAL INFORMATION*. In this respect, the Employee agrees that fulfilling the obligations of the Agreement is part of the Employee's job responsibilities with the Employee for which the Employee has been retained as an Employee and for which the Employee has received consideration therefore.

6. Except as may be required by the Employer in connection with and during the Employee's employment with the Employer, or with the express written permission of the Employer, the Employee shall not, either during the Employee's work as an employee with the Employer or at any time thereafter, directly or indirectly, download, print, copy, remove from the premises of the Employer, use for the Employee's own benefit or for the benefit of another, or disclose to another, any *CONFIDENTIAL INFORMATION* of the Employer, its customers, contractors or other with which the Employer has a business relationship.

7. Employee agrees that all files, memoranda, data, notes, records, drawings, charts, graphs, analyses, letters, reports, or other documents or similar items made or compiled by the Employee, made available to the Employee or otherwise coming into the Employee's possession while employed by the Employer, concerning any process, apparatus or products manufactured, sold, used, developed, investigated or considered by the Employer concerning *CONFIDENTIAL INFORMATION* or any other business or activity of the Employer, shall remain at all times the property of the Employer and shall be delivered to the Employer upon termination of the Employee's employment with the Employer, or at any other time upon request.

8. The Employee agrees that, during the term of the Employee's employment with the Employer or upon termination thereof, and if requested by the Employer to do so, the

Employee will sign an appropriate list of any and all *CONFIDENTIAL INFORMATION* of the Employee of which the Employee has knowledge or about which the Employee has acquired information.

9. This Article shall survive the execution, performance and/or termination of this Agreement.

#### ARTICLE IV. ASSIGNMENT OF INVENTIONS

1. The Employee agrees to promptly disclose to the Employer, and Employee hereby assigns to the Employer or its designees, assigns, successors or legal representatives, all rights, title and interest in and to any and all patents, formulae, inventions, processes, designs, software, firmware, circuitry, diagrams, copyrights, trade secrets, and any other proprietary information (collectively, the "Proprietary Information") whatsoever, conceived, developed or completed by the Employee during the course of the Employee's employment with the Employer, or using the Employer's time, data, facilities and/or materials, provided the subject matter of the Proprietary Information is within the scope of the duties and responsibilities of one in the Employee's position with the Employer, or occurs as a result of the Employee's knowledge of a particular interest of the Employer.

2. The Employee agrees to assist the Employer at any time during the Employee's employment with the Employer, or after termination of the Employee's employment by the Employer, with reimbursement by the Employer for all expenses incurred, in the preparation, execution, and delivery of any assignments, disclosures, patent applications, or papers within the scope and intent of this Agreement required to obtain patents or copyrights in the Proprietary Information in this or a foreign country and in connection with such other proceedings as may be necessary to vest title to the Proprietary Information in the Employer, its assigns, successors, or legal representatives.

#### ARTICLE V. MISCELLANEOUS

#### <u>Termination</u>.

a. Nothing contained in this Agreement shall be construed as impairing the right of the Employer to terminate the Employee's employment with the Employer hereunder, provided that Employer, in the event of termination for any reason not specified in paragraph 1.d of this Article, shall be liable to compensate the Employee as follows:

Employee shall continue to receive his base salary, set forth in Article I, paragraph 3, through December 31, 2005, on the usual and customary pay dates of the Employer; provided, however, should December 31, 2005, fall between pay periods, the amount due the Employee shall be paid to him on the final Friday in December 2005 as the final amount due under this

provision.

In the sole discretion of the Employer, and at the request of the Employee, payment of the amounts that are to become due under the terms of the previous paragraph in the instance of termination of the Employee prior to the end of the term of this Agreement, may be paid in a lump sum, which shall be discounted by that percentage rate that is the then-prevailing, and in effe.ct, interest rate for a United States Treasury Security, having a maturity of three (3) years, publicly quoted during the week in which the termination, if any, occurs. Should such Treasury Security cease being sold, offered or quoted, the parties, in good faith, shall select an equivalent index or discount rate by which to make the discount computation.

- b. "Termination," as that term is employed herein, shall additionally mean a significant reduction in the nature, status or scope of the Employee's duties, responsibilities or authorities, without the effective consent of the Employee.
- c. This Agreement shall become null and void, and Employee is not entitled to any additional payments for base salary or severance, upon the following events:
  - (i) death of the3 Employee;
  - (ii) Employee becoming incapacitated by accident, sickness, or other circumstances that renders Employee mentally or physically incapable of performing the essential duties and services required of Employee hereunder, with or without reasonable accommodation, for a period of at least 120 consecutive calendar days; or,
  - (iii) for Cause ("Cause" shall mean Employee has, in the reasonable opinion of Employer, (i) engaged in gross negligence or willful misconduct in the performance of the duties required of Employee hereunder, (ii) been convicted of any felony or a misdemeanor involving moral turpitude, (iii) willfully refused, without proper legal reason, to perform the duties and responsibilities required of Employee hereunder, (iv) materially breached this Agreement or any corporate policy or code of conduct established by Employer, or (v) willfully engaged in conduct that Employee knows or should know is materially injurious to Employer or any of its Affiliates).

2. **Obligations**. The Employee's obligations under this Agreement shall continue, survive and remain enforceable during the lifetime of the Employee in accordance with the terms hereof, whether or not the Employee's employment with the Employer shall be terminated voluntarily or involuntarily, with or without reason.

3. **<u>Future Agreement</u>**. Should this Agreement expire in accordance with its terms while the Employee is still employed by the Employer, the parties may renew this Agreement on terms and conditions similar to other employees of equal title and position within the Employer's organization, or as the parties may otherwise agree.

4. Enforcement. It is the express intention of the parties to this Agreement to comply with all laws applicable to the covenants and provisions contained in this Agreement. If any of the covenants contained in this Agreement are found to exceed in duration or scope those permitted by law, it is expressly agreed that such covenant may be reformed or modified by the award or decree of an arbitrator, or, if applicable, a final judgment of a court of competent jurisdiction, or other lawfully constituted authority, to reflect a lawful and enforceable duration or scope, and such covenant automatically shall be deemed to be amended and modified so as to comply with the arbitration award, decree, judgment or order of such court or authority. If any one or more of the provisions contained herein shall for any reason be held invalid, illegal or unenforceable in any respect, even after reformation, such invalidity, illegality or unenforceability shall not affect the enforceability or validity of any other provision contained in this Agreement, and this Agreement shall be construed as if such invalid, illegal, or unenforceable provisions had never been contained herein.

5. <u>Adequacy of Consideration; Separate Agreements</u>. The Employee agrees that the agreements, non-competition agreements, nondisclosure agreements, and non-solicitation agreements set forth herein each constitute separate agreements, independently supported by good and adequate consideration and shall be severable from the other provisions of this Agreement and shall survive the Agreement. The existence of any claim or cause of action of the Employee against the Employer, whether predicated on this agreement or otherwise, shall not constitute a defense to the enforcement by the Employer of the covenants and agreements of the Employee contained in the non-competition, non-disclosure, or non-solicitation agreements.

6. **No Indirect Breach**. The Employee will use his best efforts to ensure that no relative of his, nor any corporation or other entity of which he is an officer, principal, manager, director or shareholder or other affiliate, shall take any action that the Employee could not take without violating any provision of this Agreement.

7. <u>Injunctive Relief</u>. The Employee recognizes and acknowledges that damages in the event of his breach of certain provisions of this Employment Agreement would be inadequate, and the Employee agrees that the Employer, in addition to all other remedies it may have, shall have the right to injunctive relief via arbitration if there is a breach by the Employee of any one or more of the provisions contained in Article II hereof.

8. <u>Arbitration</u>. Arbitration, including the right to invoke injunctive relief and any emergency relief or measures provided for, shall be the exclusive remedy for any and all disputes, claims or controversies, whether statutory, contractual or otherwise, between the Employer and the Employee concerning the Employee's employment or the termination thereof. In the event either party provides a Notice of Arbitration of Dispute to the other party, the Employer and the Employee agree to submit such dispute or controversy, whether statutory or

otherwise, to an arbitrator or arbitrators selected from a panel of arbitrators of the American Arbitration Association located in Dallas, Texas. The action will be governed by the Commercial Arbitration Rules for the American Arbitration Association in effect at the time the action was commenced. In any arbitration proceeding conducted subject to these provisions, all statutes of limitations that would otherwise be applicable shall apply to any arbitration proceeding hereunder. In any arbitration proceeding conducted subject to these provisions, the arbitrator(s) is/are specifically empowered to decided any question pertaining to limitations, and may do so by documents or by a hearing, in his or her sole discretion. In this regard, the arbitrator may authorize the submission of pre-hearing motions similar to a motion to dismiss or for summary adjudication for the purposes of consideration this matter. The arbitrator's decision will be final and binding upon the parties. The parties further agree to abide by and perform any award rendered by the arbitrator. The prevailing party in such proceeding shall be entitled to record and have awarded its reasonable attorney's fees, in addition to any other relief to which it may be entitled. In rendering the award, the arbitrator shall state the reasons therefore, including any computations of actual damages or offsets, if applicable.

9. <u>Waiver of Breach</u>. The waiver by any party hereto of a breach of any provision of this Agreement shall not operate or be construed as a waiver of any subsequent breach by any party.

10. **Entire Agreement**. This Agreement contains the entire agreement of the parties hereto. No modification or amendment of this Agreement may be made, except by written agreement signed by both of the parties hereto.

11. **Descriptive Headings**. All headings, captions and arrangements used in this Agreement are intended solely for the convenience of the parties and shall not be deemed to limit, amplify or modify the terms of this Agreement nor affect the meaning thereof.

12. **Governing Law**. The substantive laws of the State of Texas, excluding any conflicts of law rule or principle that might otherwise refer to the substantive law of another jurisdiction, shall govern the interpretation, validity and effect of this Agreement without regard to the place for performance thereof. This Agreement has been executed and delivered by the parties hereto in Dallas County, Texas, and the Employee agree that venue as to any action that might ensue after arbitration shall be proper, if permitted, within the state or federal courts in Dallas County, Texas, to decide any matter relating to this Agreement or the related arbitration.

13. <u>Notices.</u> Any notice or communication required or permitted hereby shall be in writing and shall be delivered personally, sent by prepaid telegram and followed with a confirming letter, or mailed by certified or registered mail, postage prepaid.

(a) If to the Employee, to:

Samuel L. Caster 2034 West Beltline Road Cedar Hill, Texas 75104

(b) If to the Employer, to:

Mannatech, Incorporated 600 S. Royal Lane, Suite 200 Coppell, Texas 75019

Or in the case of each party hereto, to such other address and to the attention of such other person as may have theretofore been specified in writing in like manner by such party to the other party. Each such notice or communication shall be deemed to have been given as of the date so delivered, or at the expiration of the third business day following the date of the mailing.

14. <u>Assignment</u>. This Agreement shall insure to the benefit of and be binding upon the Employer and the Employee, and their respective successors and assigns. The Employee shall not be entitled to assign any rights or obligations hereunder.

15. **Prior Agreement**. This Agreement supersedes all prior agreements, if any, between the parties of any and every nature whatsoever, including agreements for additional compensation or benefits. All such prior agreements are null and void.

16. **<u>Employee Acknowledgement</u>**. The Employee affirms and attests by signing this Agreement that Employee has read this Agreement before signing it and that Employee fully understands its purposes, terms, and provisions, which Employee hereby expressly acknowledges to be reasonable in all respects. The Employee further acknowledges receipt of one (1) copy of this Agreement.

17. <u>Approvals and Consents</u>. This Agreement is subject to the approval of the Board of Directors and the Compensation Committee of Mannatech, Incorporated.

IN WITNESS WHEREOF, this Agreement is executed by the parties hereto, effective as of the <u>31</u> day of <u>October</u>, 2002.

**EMPLOYEE:** 

# **EMPLOYER:**

MANNATECH, INCORPORATED A Texas Corporation

/s/ Samuel L. Caster

BY: /s/ Robert M. Henry

CEO

Samuel L. Caster

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ITS:

#### Certification of Chief Executive Officer of Mannatech, Incorporated

This certification is provided pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. § 1350, and accompanies the quarterly report on Form 10-Q (the "*Form 10-Q*") for the quarter ended September 30, 2002 of Mannatech, Incorporated (the "*Issuer*").

I, Robert M. Henry, the Chief Executive Officer of the Issuer certify that to the best of my knowledge:

- (i) the Form 10-Q fully complies with the requirements of section 13(a) or section 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (ii) (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

Dated: November 14, 2002.

/s/ Robert M. Henry

Name: Robert M. Henry

Subscribed and sworn to before me this 14 day of November, 2002

Tina Meissner

Name: /s/ Tina Meissner

Title: Notary Public, State of Texas

My commission expires: March 19, 2006

#### Certification of Chief Financial Officer of Mannatech, Incorporated

This certification is provided pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. § 1350, and accompanies the quarterly report on Form 10-Q (the "*Form 10-Q*") for the quarter ended September 30, 2002 of Mannatech, Incorporated (the "*Issuer*").

I, Stephen D. Fenstermacher, the Chief Financial Officer of the Issuer certify that to the best of my knowledge:

- (i) the Form 10-Q fully complies with the requirements of section 13(a) or section 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Issuer.

Dated: November 14, 2002.

/s/ Stephen D. Fenstermacher

Name: Stephen D. Fenstermacher

Subscribed and sworn to before me this 14 day of November, 2002

Tina Meissner

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Title: Notary Public, State of Texas

My commission expires: March 19, 2006